

**City of Shoreline Community Development: DRAFT Goals and Policies for Planning Commission Review**

**June 2024**

Note:

- The Human Services 2024 Strategic Plan does not have numbering for the recommendations and actions. "HS-X" is used to indicate recommendations that originated from the Human Services 2024 Strategic Plan and "HS-X.X" is used to indicate actions that originated from the Human Services 2024 Strategic Plan. As recommendations and actions in the Strategic Plan are highly specific and related to a shorter time period than the Comprehensive Plan many recommendations have been broadened for the Comprehensive Plan to support the Human Services Strategic Plan.

Existing Element	Existing Goal/Policy Number	Existing Goal/Policy	Shoreline Lens Analysis for Existing Goals and Policies			Existing Complies with State, Regional, County Requirements	Proposed Element/Policy Number	Proposed Goal/Policy	New Complies with State, Regional, County Requirements	Reason for Change	Planning Commission Comments, Questions, and Suggestions
			Climate	Housing	Equity & Social Justice						
		<b>GOALS</b>									
Community Design	Goal CD I	Promote community development and redevelopment that is aesthetically pleasing, functional, and consistent with the City's vision.	N/A	N/A	N/A		Promote community development and redevelopment that is aesthetically pleasing, functional, and consistent with the City's vision.  Call-out: The community's vision is as follows: Shoreline is a welcoming, safe, and inclusive home to people from a diverse set of cultures and economic backgrounds. The city is a place made for people and one that fosters connections to community, making the city even better for future generations.  To see the full vision statement see the Introduction.		Added call-out		
Community Design	Goal CD II	Design streets to create a cohesive image, including continuous pedestrian improvements that connect to the surrounding neighborhoods.	Supporting	N/A	N/A	MPP-T-17, CPP-H-25	Goal CD II Design complete and connected streets with vegetation, lighting, and continuous bike and pedestrian improvements that connect neighborhoods.	MPP-T-17, CPP-H-25	No change		

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Community Design	Goal CD IV	Encourage historic preservation to provide context for people to understand their community's past.	N/A	N/A	N/A		Goal CD III	<p>Encourage heritage conservation including education and outreach to provide context for people to understand their community's past including the history of Indigenous tribes.</p> <p><i>Call-out: Heritage conservation, like historic preservation, recognizes and protects features that link today's Shoreline with the past. This can include a wide variety of features including buildings, landscapes, and areas long used by Indigenous communities.</i></p>		Edited to be inclusive of more than building preservation which is generally associated with historic preservation; Added call-out; Will accompany land acknowledgement at the beginning of the plan	
Human Services 2024 Strategic Plan	HS-1	Update human services priorities justified by current needs and develop target metrics.	N/A	Supporting	Supporting		Goal CD IV	<p>Ensure human services programs are robust, equitable, data-driven, outcome focused, responsive to changing community needs, and coordinated with other City efforts.</p> <p><i>Call-out: Shoreline's Human Services Department focuses on serving the basic needs of the community, including healthy food, affordable housing, and behavioral health services. Most direct human services in Shoreline are provided under contract, for reasons of cost-effectiveness and scalability, as well as sector-specific skills and credentials.</i></p>		Edited to develop goal; Added call-out	

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Citizen Participation	CP I	To maintain and improve the quality of life in the community by offering a variety of opportunities for public involvement in community planning decisions.	Approaching	Approaching	Approaching		Goal CD V	Inform and involve the community in planning decisions with a focus on outreach to those that have been historically excluded from or marginalized by city decisions.		Moved goal out of introduction of comprehensive plan. Greater emphasis on outreach to marginalized groups.	
		<b>POLICIES</b>									
		<b>Site and Building Design</b>									
Community Design	CD1	Encourage building design that creates distinctive places in the community.	N/A	N/A	N/A		CD1	Encourage architecture and building design that creates distinctive places in the community.		Added "architecture"	
Community Design	CD2	Refine design standards so new projects enhance the livability and the aesthetic appeal of the community.	N/A	N/A	Supporting		CD2	Refine design standards to ensure new developments implement the community's vision for its future as a sustainable, welcoming, walkable, and safe city.		Updated	
							CD3	Implement street, site, and building design standards which limit overall block lengths and encourage new streets, alleyways, and pedestrian paths.		New; Adding to further support connectivity	
							CD4	Implement design standards which support people of all ages and abilities participating in public life.		New; Added to support age friendly community	
							CD5	Implement administrative design standards that are objective, clear, and focus on achieving the community's vision.		New; Added to support community's vision	

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Community Design	CD3	Encourage commercial, mixed-use, and multi-family development to incorporate public amenities, such as public and pedestrian access, pedestrian-oriented building design, mid-block connections, public spaces, activities, and solar access.	N/A	N/A	Supporting		CD6	Encourage commercial, mixed-use, and multi-family development to incorporate public amenities, such as public and pedestrian access, pedestrian-oriented building design, mid-block connections, public spaces, activities, and solar access.		No change	
Community Design	CD4	Buffer the visual impact on residential areas of commercial, office, industrial, and institutional development.	N/A	N/A	Supporting		CD7	Buffer the visual impacts on residential areas of commercial, office, industrial, and institutional development.		No change just added "s" to impacts	
Community Design	CD5	Encourage architectural elements that provide protection from the weather.	Supporting	N/A	Supporting		CD8	Encourage architectural elements that provide protection from the weather.		No change	
		<b>Signs</b>									
Community Design	CD6	Encourage signage to be complementary in scale to the building architecture and site design.	N/A	N/A	N/A		CD9	Require signage to be complementary in scale to the building architecture and site design.		Edited to reflect requirement	
Community Design	CD7	Discourage multiple or large signs that clutter, distract, or dominate the streetscape of commercial areas.	N/A	N/A	N/A		CD10	Discourage multiple or large signs that clutter, distract, or dominate the streetscape of commercial areas.		No change	
Community Design	CD8	Be attentive to loss of non-conforming status as an opportunity to remove billboards.	N/A	N/A	N/A		CD11	Be attentive to loss of non-conforming status as an opportunity to remove billboards.		No change	
Community Design	CD11	Discourage signage that is distracting to drivers.	N/A	N/A	N/A		CD12	Prohibit signage that is distracting to drivers.		Edited to reflect requirement	

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		<b>Vegetation and Landscaping</b>									
Community Design	CD13	Encourage the use of native plantings throughout the city.	Supporting	N/A	N/A	MPP-En-13, CPP-EN-21				Merged with CD 17	
Community Design	CD14	Encourage development to consolidate onsite landscape areas to be large enough to balance the scale of the development.	N/A	N/A	N/A		CD13	Encourage development to consolidate onsite landscape areas to be large enough to provide ecological benefit and balance the scale of the development.		No change	
Community Design	CD15	Encourage concentrated seasonal planting in highly visible, public, and semi-public areas.	N/A	N/A	N/A		CD14	Encourage concentrated seasonal planting in highly visible, public, and semi-public areas.		No change	
Community Design	CD16	Where feasible, preserve significant trees and mature vegetation.	Supporting	N/A	Supporting		CD15	Where feasible, preserve significant trees and mature vegetation with the goal to increase the tree canopy of the urban forest.  <a href="#">Call-out: See more policies related to tree preservation and Shoreline's urban forest in the Natural Environment Element.</a>		Merged with CD37; added note to reflect comments on previous content; added call-out	
Community Design	CD17	Prohibit use of invasive species in required landscaping, and encourage use of native plant species whenever possible.	Supporting	N/A	N/A		CD16	Prohibit use of invasive species in required landscaping, and encourage use of native plant species throughout the city.  <a href="#">Call-out: See more policies related to native vegetation in the Natural Environment Element.</a>	MPP-En-13, CPP-EN-21	Merged with CD 13; Removed "whenever possible" – difficult to define; Added call-out	

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		<b>Public Spaces</b>									
Community Design	CD19	Preserve and enhance views from public places of water, mountains, or other unique landmarks as valuable civic assets.	N/A	N/A	N/A		CD17	Preserve and enhance views from public places of water, mountains, or other unique landmarks as valuable civic assets.		No change	
Community Design	CD20	Provide public spaces of various sizes and types throughout the community.	Supporting	N/A	Supporting		CD18	Provide public and open spaces of various sizes and types throughout the community.  <a href="#">Call-out: See more policies related to open spaces in the Parks, Recreation, Open Space, and Arts Element.</a>		Added call-out for PROSA element	
Community Design	CD21	Design public spaces to provide amenities and facilities such as seating, lighting, landscaping, kiosks, and connections to surrounding uses and activities that contribute to a sense of security.	N/A	N/A	Supporting		CD19	Design public spaces to provide amenities and facilities such as seating, lighting, landscaping, solar access, weather protection, kiosks, wayfinding elements, and connections to surrounding uses and activities that contribute to a sense of place and security.		Updated	
Community Design	CD22	Consider Crime Prevention through Environmental Design (CPTED) principles when developing mixed use, commercial and high-density residential uses.	N/A	N/A	Supporting		CD20	Consider Crime Prevention through Environmental Design (CPTED) principles when developing mixed use, commercial, high-density residential uses, and in the design of adjacent public spaces.		Included public spaces	

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		<b>Public Art</b>									
Community Design	CD25	Encourage a variety of artwork and arts activities in public places, such as parks, public buildings, rights-of-way, and plazas.	N/A	N/A	N/A		CD21	Encourage a variety of artwork and arts activities in public places such as parks, public buildings, rights-of-way, and plazas.  Call-out: See the Parks, Recreation, Open Space, and Art Element for more related to Shoreline's public art.		Added call-out	
Community Design	CD26	Encourage private donations of art for public display and/or money dedicated to the City's Municipal Art Fund.	N/A	N/A	N/A		CD22	Encourage private donations of art for public display and/or money dedicated to the City's Municipal Art Fund.		No change	
		<b>Sidewalks, Walkways and Trails</b>									
Community Design	CD27	Where appropriate and feasible, provide lighting, seating, landscaping, and other amenities for sidewalks, walkways, and trails.	N/A	N/A	Supporting		CD23	Provide lighting, seating, landscaping, and other amenities along sidewalks, walkways, and trails.		Strengthened language; "where appropriate and feasible" is difficult to define	
							CD24	Implement design standards that support safe and active trail corridors (Interurban Trail, Trail Along the Rail) where buildings front on the trail and provide strong physical and visual connections to the trail.		Added to support non-motorized connections	

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		<b>Street Corridors</b>									
Community Design	CD28	Use the Green Street standards in the Master Street Plan to provide an enhanced streetscape, including street trees, landscaping, natural surface water management techniques, lighting, pathways, crosswalks, pedestrian and bicycle facilities, decorative paving, signs, seasonal displays, and public art.	Supporting	N/A	Supporting		CD25	Provide an enhanced streetscape, including street trees, landscaping, natural surface water management techniques, lighting, pathways, crosswalks, pedestrian and bicycle facilities, decorative paving, signs, seasonal displays, and public art.		Edited to reflect current and future street network plans	
Community Design	CD29	Provide identity and continuity to street corridors by using a comprehensive street tree plan and other landscaping standards to enhance corridor appearance and create distinctive districts.	Approaching	N/A	N/A		CD26	Provide identity and continuity to street corridors by adopting a comprehensive street tree plan and other landscaping standards to enhance corridor appearance, create distinctive districts, and enhance the tree canopy of the urban forest.		Edited to include tree canopy	
Community Design	CD30	Provide pedestrian gathering spaces to unify corners of key intersections involving principal arterials.	Supporting	N/A	N/A		CD27	Provide comfortable, pleasant gathering spaces near sidewalks and trails that encourage neighborhood vibrancy and community connections.		Edited to encourage gathering spaces at more appropriate locations	
Community Design	CD31	Establish and maintain attractive gateways at entry points into the city.	N/A	N/A	N/A		CD28	Establish and maintain attractive gateways at entry points into the city.		No change	



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Community Design	CD32	Use Low Impact Development techniques or green street elements, except when determined to be unfeasible. Explore opportunities to expand the use of natural surface water treatment in the right-of-way through partnerships with public and private property owners.	Supporting	N/A	N/A		CD29	Use Low Impact Development techniques or green street elements, except when determined to be unfeasible. Explore opportunities to expand the use of natural surface water treatment in the right-of-way through partnerships with public and private property owners.		No change	
		<b>Freeway</b>									
Community Design	CD33	Encourage the use of visual barriers and sound absorption methods to reduce impacts from the freeway to residential neighborhoods.	N/A	Supporting	Supporting		CD30	Encourage the equitable distribution of visual barriers and sound absorption methods to reduce impacts from the freeway to residential neighborhoods.		Language edited to better align with Equity and Social Justice Lens	
							CD31	Implement standards for increased sound attenuation in new buildings most impacted from freeway noise.		New; Supports Equity and Social Justice lens	
		<b>Neighborhood Commercial</b>									
Community Design	CD35	Encourage buildings to be sited at or near the public sidewalk.	Supporting	N/A	Supporting		CD32	Encourage buildings to be sited at or near the public sidewalk.		No change	

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		<b>Residential</b>									
Community Design	CD36	Support neighborhood improvement projects with City grants. Possible projects include signs, crosswalks, traffic calming, fencing, special lighting, street furniture, trails, and landscaping.	Supporting	N/A	Supporting		CD33	Support equitable distribution of neighborhood improvement projects throughout the city with City grants or other funding opportunities. Possible projects include signs, crosswalks, traffic calming, fencing, special lighting, street furniture, trails, and landscaping.		Language edited to better align with Equity and Social Justice Lens; Language edited to reference specific neighborhood improvement grant program	
Community Design	CD37	Minimize the removal of existing vegetation, especially mature trees, when improving streets or developing property.	Supporting	N/A	Supporting		CD34			Merged with CD16	
		<b>Historic Preservation</b>									
Community Design	CD39	Recognize the heritage of the community by naming or renaming parks, streets, and other public places with their original historic names or after major figures and events.	N/A	N/A	Supporting		CD35	Recognize the heritage of the community by naming or renaming parks, streets, and other public places with their original historic names (including Indigenous terms) or after major figures and events.		Added "Indigenous terms"	
Community Design	CD40	Educate the public about Shoreline's history through commemoration and interpretation.	N/A	N/A	Supporting		CD36	Educate the public about the history of the region and Shoreline (including Indigenous history and culture) through commemoration and interpretation.		Added more to encompass Native American history and culture	

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Community Design	CD41	In conjunction with the Shoreline Landmarks Commission interlocal agreement, develop a process for review of proposed changes to historic landmark sites and structures to ensure that these resources continue to be a part of the community.	N/A	N/A	Supporting		CD37	In partnership with the Shoreline Landmarks Commission interlocal agreement, continue to improve the process for review of proposed changes to historic landmark sites and structures to recognize the importance of these resources and preserve them as part of the community.		Edited to reflect ILA with King County; Merged with CD45	
Community Design	CD42	Develop incentives, such as fee waivers and code flexibility to encourage preservation of historic resources, including those that are currently landmarked, and sites that are not yet officially designated.	N/A	N/A	Supporting		CD38	Develop incentives, such as fee waivers and code flexibility, to encourage preservation of historic resources, including those that are currently landmarked and sites that are not yet officially designated.		Punctuation edits	
Community Design	CD43	Encourage both public and private stewardship of historic sites and structures.	N/A	N/A	N/A		CD39	Encourage public and private stewardship of historic sites and structures.		Removed “both” – not needed	
Community Design	CD44	Work cooperatively with other jurisdictions, agencies, organizations, and property owners to identify and preserve historic resources.	N/A	N/A	N/A		CD40	Work cooperatively with tribes, other jurisdictions, agencies, organizations, and property owners to identify and preserve historic resources.		Added coordination with tribes	
Community Design	CD45	Facilitate designation of historic landmark sites and structures to ensure that these resources will be recognized and preserved.	N/A	N/A	N/A					Merged with CD 41	

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Community Design	CD46	Continue to inventory the city's historic resources.	N/A	N/A	N/A		CD41	Continue to inventory Shoreline's historic resources.		Changed "City's" which implies only City ownership to "Shoreline's"	
<b>Human Services</b>											
Human Services 2024 Strategic Plan	HS-3	Explore or pilot innovative human service programs and connect human services to housing strategies.	N/A	Supporting	Supporting		CD42	Explore or pilot innovative long-term, strategic human services programs and connect human services to the city's housing strategies.  Call-out: Pilot programs may address long-term housing, childcare, basic income, direct financial assistance for eviction prevention, utility costs, medical bills, and car payments, among other needs.		Specified intent of programs; added call-out	
Human Services 2024 Strategic Plan	HS-1.1	Add housing and homelessness support to human service priorities.	N/A	Supporting	Supporting	MPP-H-4	CD43	Support people experiencing homelessness in Shoreline through housing and other human service programs.	MPP-H-4	Broadened for Comprehensive Plan; edited for clarity	
Human Services 2024 Strategic Plan	HS-1.2	Prioritize serving communities most negatively impacted by inequity.	N/A	Supporting	Supporting		CD44	Prioritize serving people in the community who may be the most negatively impacted by inequity.		Edited for clarity	
Human Services 2024 Strategic Plan	HS-2.2	Adopt contracting practices that enhance positive partnership with provider organizations, including funding to support higher compensation, and recognize their importance to the community.	N/A	Supporting	Supporting		CD45	Enhance positive partnerships with provider organizations, including funding to support higher compensation and to recognize providers' importance to the community.		Clarified for Comprehensive Plan; Contract practices are too specific	

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Human Services 2024 Strategic Plan	HS-2.3	Provide support and capacity-building to a wide array of organizations tied to diverse communities in Shoreline.	N/A	Supporting	Supporting		CD46	Provide support and capacity building to a wide array of organizations tied to diverse communities in Shoreline.		Minor edit/removed hyphen	
Human Services 2024 Strategic Plan	HS-3.3	Pilot a basic income program to support employment training, education completion or other programming to help individuals increase stability and self-sufficiency.	N/A	N/A	Supporting		CD47	Research and pilot programs that support employment training, education completion, and other programming to help individuals increase stability and self-sufficiency.		Revised; The UBI reference is more operational/implementation focused	
Human Services 2024 Strategic Plan	HS-6.2	Review and maximize uses of other funding, including Community Development Block Grant, state funds, and utility fees.	N/A	Supporting	Supporting		CD48	Support the Human Services programs through various funding sources, including Community Development Block Grants, state funds, and utility fees. Identify and pursue additional funding sources.		Broadened for Comprehensive Plan	
		<b>Community Engagement</b>									
Citizen Participation	CP 1	Encourage and facilitate public participation in appropriate planning processes, and make those processes user-friendly.	N/A	N/A	Approaching		CD49	Conduct inclusive, user-friendly engagement in planning processes to identify and address the diverse needs of the community.	MPP-DP-8	Edited to better align with Equity & Social Justice lens	

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Citizen Participation	CP 2	Consider the interests of the entire community, and the goals and policies of this Plan before making planning decisions. Proponents of change in planning guidelines should demonstrate that the proposed change responds to the interests and changing needs of the entire city, balanced with the interests of the neighborhoods most directly impacted by the project.	N/A	N/A	Supporting		CD50	Consider the interests and needs of the entire community (present and future), and the goals and policies of this Plan when making planning decisions. Ensure revisions to the comprehensive plan consider community impacts through an equity lens.		Merged with CP 3 and 4	
Citizen Participation	CP 3	Ensure that the process that identifies new, or expands existing, planning goals and policies considers the effects of potential changes on the community, and results in decisions that are consistent with other policies in the Comprehensive Plan.	N/A	N/A	Supporting					Merged with CP 2	
Citizen Participation	CP 4	Consider community interests and needs when developing modifications to zoning or development regulations.	N/A	Supporting	Supporting					Merged with CP 2	

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<b>Citizen Participation</b>	<b>CP 7</b>	Educate residents about various planning and development processes, how they interrelate, and when community input will be most influential and effective.	N/A	N/A	Supporting		<b>CD51</b>	Educate community members about various planning and development processes, how they interrelate, and when community input will be most influential and effective.		No change.	
<b>2023 Docket Request</b>		Citizen participation is critical at the initial design phase of capital and major development projects.	N/A	N/A	Supporting		<b>CD52</b>	Inform the community and solicit feedback early in design of city plans and infrastructure improvements to promote civic engagement and government accountability and transparency.		Adapted to not just reference citizens and to be about all city-funded improvements like streets, sidewalks, facilities etc.	

Policies from 2012 Comprehensive Plan Recommended for Removal											
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Community Design	CD9	Encourage the consolidation of signs on a single structure where a commercial development includes multiple businesses.	N/A	N/A	N/A					Recommend removal, duplicative of CD 7	
Community Design	CD10	Encourage signs on multi-tenant buildings to be complementary in size and style for all commercial and mixed-use zones.	N/A	N/A	N/A					Recommend removal, duplicative of CD6	
Community Design	CD12	Improve permit process for temporary signs or banners.	N/A	N/A	N/A					Recommend removal. This is just a process improvement.	
Community Design	CD18	Preserve, encourage, and enhance open space as a key element of the community's character through parks, trails, water features, and other significant properties that provide public benefit.	Supporting	N/A	Supporting					Concept duplicative of PROSA element	
Community Design	CD23	Utilize landscaping buffers between different uses to provide for natural transition, noise reduction, and delineation of space while maintaining visual connection to the public amenity.	N/A	N/A	Supporting					Recommend removal, duplicative of CD4	
Community Design	CD24	Encourage building and site design to provide solar access, as well as protection from weather.	Supporting	N/A	Supporting					Recommend removal, duplicative of CD21 and CD 5	



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Community Design	CD34	Develop walkable commercial areas that provide adjacent neighborhoods with goods and services.	Supporting	N/A	Supporting					Recommend removing, covered by Economic Development Element	
Community Design	CD38	Preserve, enhance, and interpret Shoreline’s history.	N/A	N/A	Supporting					Recommend removing, covered by Goal IV	
Citizen Participation	CP 5	Encourage and emphasize open communication between developers and neighbors about compatibility issues.								Recommend deleting. Unclear how this is actionable for the city	
Citizen Participation	CP 6	Utilize a variety of approaches, encouraging a broad spectrum of public viewpoints, wherever reasonable, to oversee major revisions to the general elements and subareas of the Comprehensive Plan.								Duplicative of CP1/CD58, recommend deleting	
Citizen Participation	CP 8	Consider the interests of present and future residents over the length of the planning period when developing new goals, policies, and implementing regulations.								Duplicative of CP2/3/4 which has been consolidated. Recommend removal.	

Actions not included from Human Services Strategic Plan			
Origin	Assigned Number	Action	Reason
Human Services 2024 Strategic Plan	HS-1.3	Determine target outcome metrics for priority areas and implement a system for tracking and reviewing over time.	This belongs more in the strategic plan than the comp plan
Human Services 2024 Strategic Plan	HS-2	Increase contract services funding with a focus on equity, priority areas, and outcome metrics.	Too specific for comprehensive plan
Human Services 2024 Strategic Plan	HS-2.1	Continue funding to maintain current level of services and ensure compensation commensurate with true cost of providing services.	This seems very operational. It should stay in human services strategic plan, not in comp plan
Human Services 2024 Strategic Plan	HS-3.1	Prioritize the review and development of an Affordable Housing Program. Research appropriate affordable housing program components (subsidies, partnership in developing units, etc.) scaled for Shoreline and aligned with existing or potential resources, and determine appropriate human services role.	Not appropriate for Community Development element
Human Services 2024 Strategic Plan	HS-3.2	Empower community-based organizations to directly distribute financial assistance grants to community members without constraining the uses.	Duplicative of CD51 & 52
Human Services 2024 Strategic Plan	HS-4	Increase administrative staffing levels.	Too specific for comprehensive plan
Human Services 2024 Strategic Plan	HS-4.1	Restore administrative staffing to historical (2.0 FTE) level in line with peer jurisdictions.	Too specific for comprehensive plan
Human Services 2024 Strategic Plan	HS-4.2	Task administrative staff with: a) developing ongoing metrics, b) administering contracts (including implementing performance incentives), c) researching promising practices and program models, d) relationship- and capacity-building across community organizations and providers (including providing technical assistance matched to specific provider needs), and e) collaborating with other City staff to develop funding strategies and manage resources.	Seems too specific for comprehensive plan
Human Services 2024 Strategic Plan	HS-5	Maintain or increase community support specialists.	Too specific for comprehensive plan
Human Services 2024 Strategic Plan	HS-5.1	Convert 1.0 FTE temporary Community Support Specialist staff to permanent.	Seems too specific for comprehensive plan
Human Services 2024 Strategic Plan	HS-5.2	Consider providing additional community support specialists and related services.	Too specific for comprehensive plan
Human Services 2024 Strategic Plan	HS-6	Identify additional funding sources.	Too specific for comprehensive plan
Human Services 2024 Strategic Plan	HS-6.1	In the near term, increase percentage of General Fund support to backfill ARPA/COVID funded staff and activities.	Seems too short-term for comprehensive plan; also ARPA/COVID funds may not continue over long term.
Human Services 2024 Strategic Plan	HS-6.3	Consider a focused ballot initiative for human services levy funding.	Too specific for comprehensive plan

