2023-2024 Biennial Budget

October 10, 2022

Presented by

Debbie Tarry, City Manager

Sara Lane, Administrative Services Director



Agenda

- 2023-2024 Biennial Budget presentation
 - Context for the work we do
 - City Council Goals, City Workplan
 - City Manager Recommendations
- Budget Highlights
- Budget Process & Schedule



Plans

Vision 2029
Comprehensive Plan
Transportation Master Plan
Parks, Recreation, & Open Space Master Plan
Surface Water Master Plan
Environmental Sustainability Plan
Human Services Plan
Economic Development Plan
Housing Strategy
Healthy City Strategy
Ten Year Financial Sustainability Plan
Information Technology Strategic Plan

Council Goals

Budget CIP TIP

Citywide Workplan

Department Workplan

Individual Workplan



2023-2024 Biennial Budget

- Budget allocates financial and staffing resources
- Delivery of Public Service and Organizational Goals
 - Highly Valued Public Service
 - Organizational Strength
 - Fiscal Sustainability
 - Achieve Council Goals

2023-2024 Biennial Budget

- \$358.186 M Balanced Budget
 - \$125.631 M Operating Budget
 - \$135.175 M Capital Budget
- Bond Rating AA+ (S&P "Stable")
- 25 yrs Unmodified Financial Statement Audit Opinions



21 years of GFOA Budget Awards

At a Glance WHAT IT DOES:

- Provides Resources for Priority Services
- Maintains Highest Priority Services
- Increases Human Services Funding per Council Policy
- Addresses Council Priorities
- Implements Wastewater Master Plan
- Implements 2022 Parks Bond Projects
- Maintains Reserves within Policy Guidance
- Provides a Recommendation for Potential LLL Passage

At a Glance

City Manager Recommended Amendment
(If Voters approve LLL)

Addresses some critical operational needs including:

- Technology and Human Resources Support
- Recreation Programming



At a Glance WHAT IT DOES NOT DO:

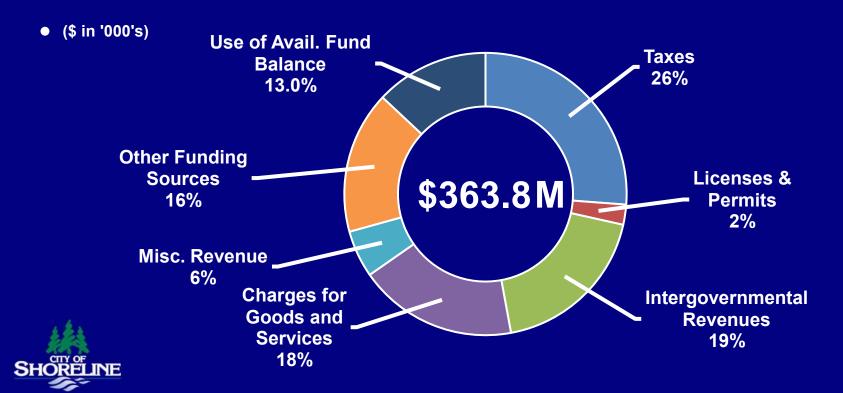
- Provide Funding for All Needs/Desires including:
 - Recommended Technology staffing
 - Ongoing Hang-Time staffing
 - Funding to meet all sidewalk, transportation, and park priorities identified in plans



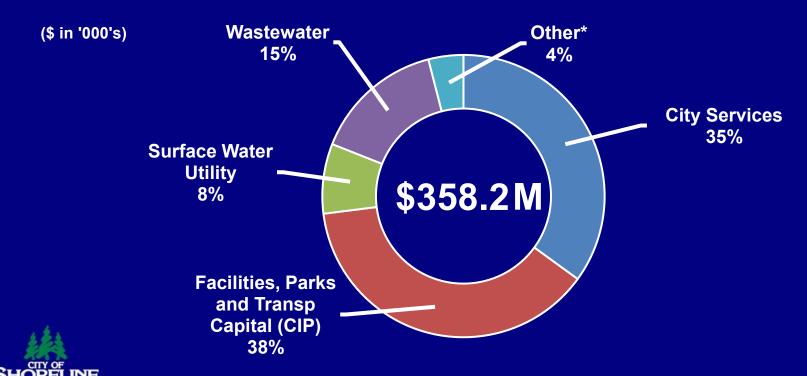
2023-2024 Budget Highlights



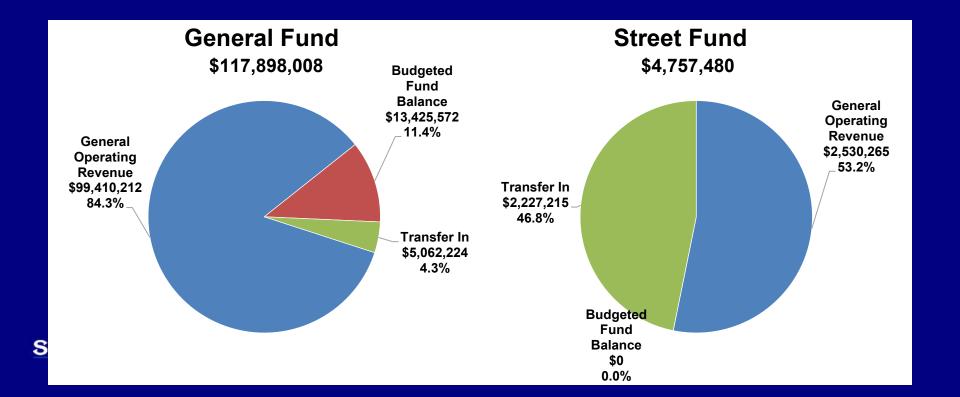
Where Will the Money Come From? Total Budget: \$363.812 Million



Where Will the Money Go? Total Budget: \$358.186 Million

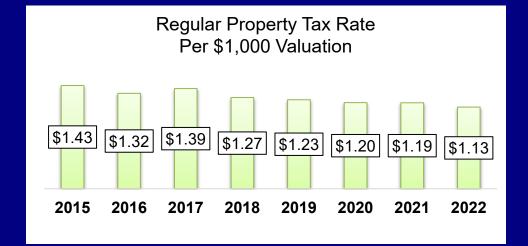


Operating Budget Resources \$125.655 Million



Property Tax: Regular Levy without Levy Lid Lift (LLL)

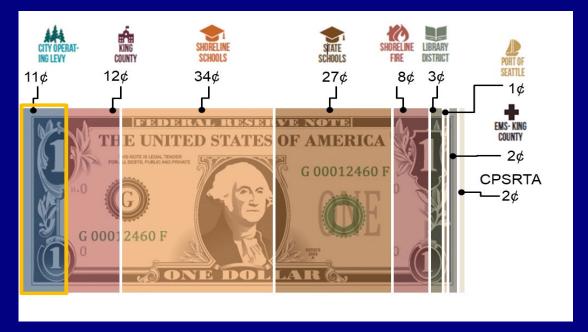
- 2023-2024 Budget \$31.024 M without LLL
- Vote on replacement of LLL November 8, 2022
- LLL resets rate up to \$1.39





2022 Property Tax Levy Allocation

Who levies taxes for Shoreline property owners?





Regular FTE Summary

2023 FTEs by Fund and Department											
					City						
				General	Facilities	Roads			Vehicle		
	General	Street	Public Arts	Capital	Major Main.	Capital	Surface	Wastewater	Operations		
Department	Fund	Fund	Fund	Fund	Fund	Fund	Water Utility	Utility	Fund	Total	
City Council	7.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7.00	
City Manager	21.00	0.00	0.00	0.00	0.00	0.00	0.00	0.25	0.00	21.25	
Recreation, Cultural, & Community Service	28.45	0.00	0.50	0.25	0.00	0.00	0.00	0.00	0.00	29.20	
City Attorney	3.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.00	
Administrative Services	37.73	0.00	0.00	2.13	0.00	0.38	0.13	4.68	0.00	45.03	
Human Resources	3.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.00	
Planning & Community Development	26.82	0.00	0.00	0.00	0.00	0.00	0.00	0.18	0.00	27.00	
Public Works	20.26	9.72	0.00	0.75	0.00	12.99	16.14	15.15	0.00	75.00	
2023 TOTAL	147.25	9.72	0.50	3.13	0.00	13.37	16.27	20.25	0.00	210.48	
2022 TOTAL	146.55	9.72	0.50	2.17	0.00	14.08	17.55	17.91	0.00	208.48	
Difference between 2023 and 2022*	0.70	0.00	0.00	0.96	0.00	-0.72	-1.29	2.35	0.00	2.00	

*Difference due to reduction of 0.74 Light Rail staff as project is nearing completion, addition of .50 temp Rec Specialist, .25 WW Accounting, 1.0 Maintenace Worker, & 1.0 IT Functional Analyst

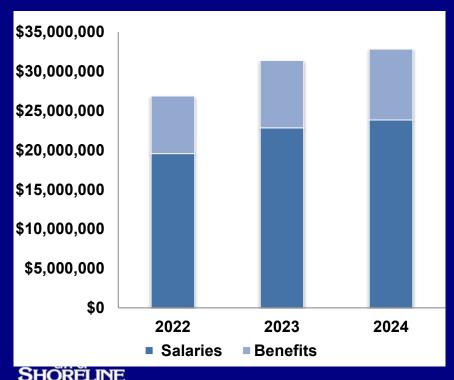


Regular FTE Summary

2024 FTEs by Fund and Department											
					City						
				General	Facilities	Roads			Vehicle		
	General	Street	Public Arts	Capital	Major Main.	Capital	Surface	Wastewater	Operations		
Department	Fund	Fund	Fund	Fund	Fund	Fund	Water Utility	Utility	Fund	Total	
City Council	7.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7.00	
City Manager	21.66	0.00	0.00	0.00	0.00	0.15	0.11	0.36	0.00	22.29	
Recreation, Cultural, & Community Service	28.45	0.00	0.50	0.25	0.00	0.00	0.00	0.00	0.00	29.20	
City Attorney	3.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.00	
Administrative Services	37.98	0.00	0.00	2.13	0.00	0.13	0.13	4.68	0.00	45.03	
Human Resources	3.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.00	
Planning & Community Development	26.82	0.00	0.00	0.00	0.00	0.00	0.00	0.18	0.00	27.00	
Public Works	20.64	9.72	0.00	0.79	0.00	12.02	16.61	15.23	0.00	75.00	
2024 TOTAL	148.54	9.72	0.50	3.17	0.00	12.30	16.85	20.44	0.00	211.51	
2023 TOTAL	147.26	9.72	0.50	3.13	0.00	13.37	16.27	20.25	0.00	210.49	
Difference between 2024 and 2023*	1.28	0.00	0.00	0.04	0.00	-1.07	0.58	0.19	0.00	1.03	
*Difference due to reduction of .97 light rail staff as project is completed in July 24 & addition of 2 Parking Enforcement Officers											



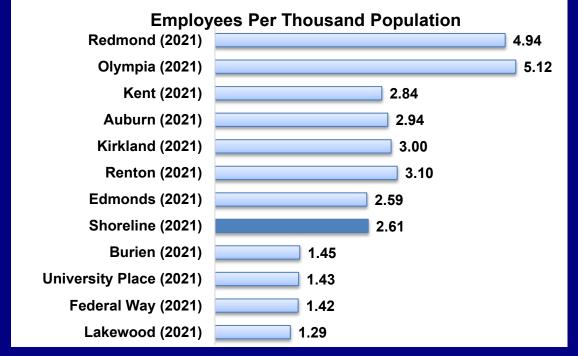
2023-2024 Personnel Cost Changes



- City's Compensation Policy
 - Maintains Median Position of City's Labor Market Cities
 - Cost of Living Adjustment
 - 2023: 7.76%
 - 2024 projected: 4.5%
- Accounts for Benefit Rate Changes
- Reflects elimination of positions / new positions / reclassifications

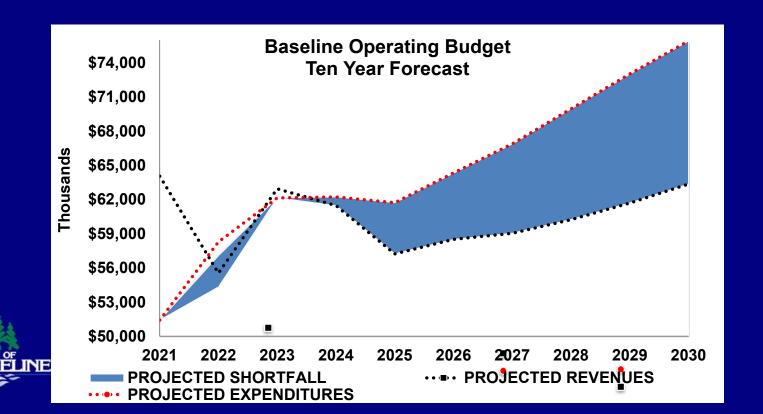
Comparison of City Staffing Levels

 Excludes Police, Fire, Utilities, Special Business Enterprises

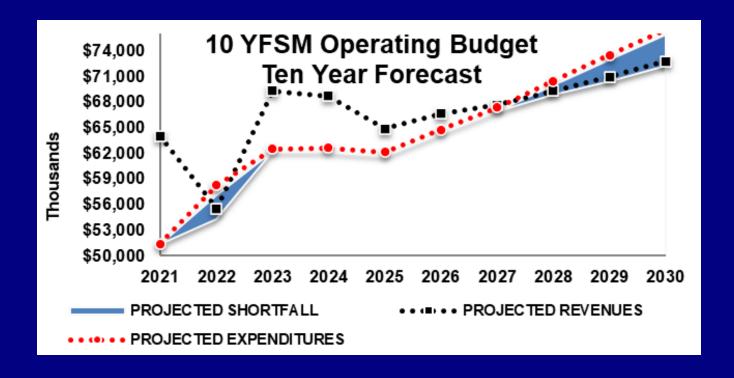




Ten Year Forecast

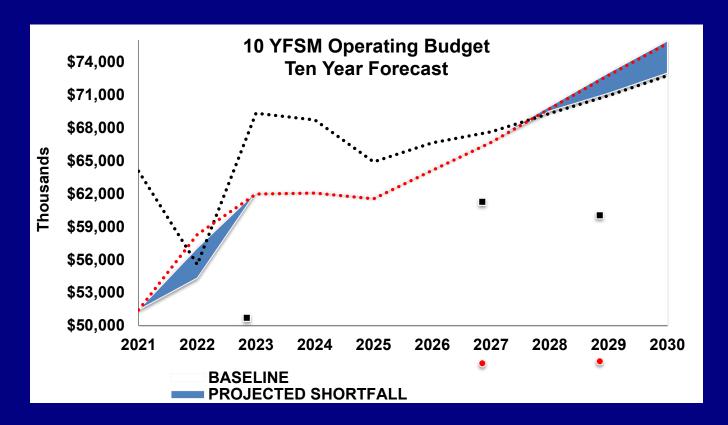


Ten Year Forecast



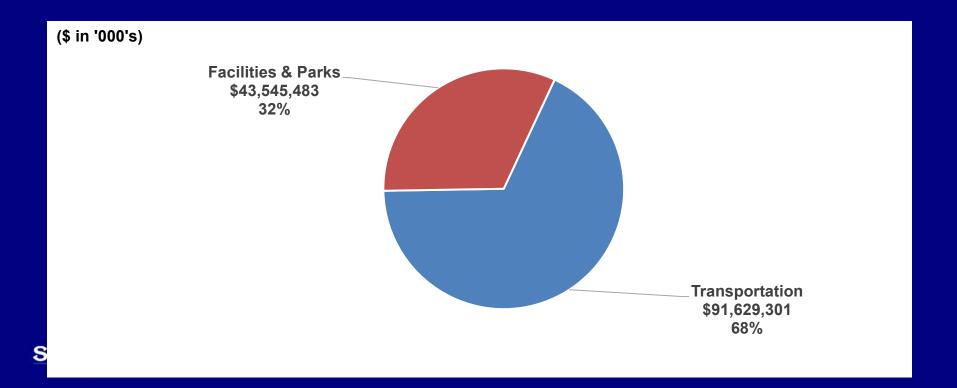


Ten Year Forecast

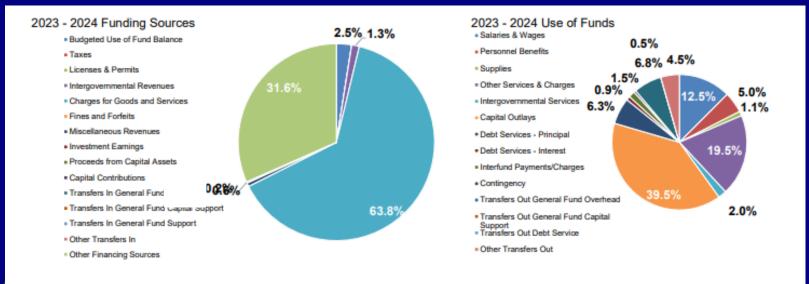




2023-2024 Capital Budget \$135.175 Million



2023-2024 Surface Water Management Fund \$28.494 Million

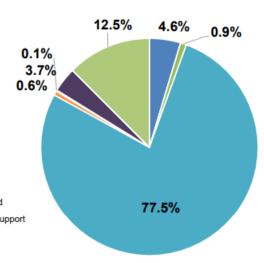


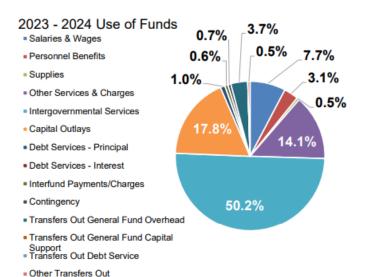


2023-2024 Wastewater Fund \$54.315 Million

2023 - 2024 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- . Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources







Budget Process & Schedule



Budget & CIP Review Schedule



October 10 Transmittal of Proposed Biennial Budget and CIP

October 17 Review of Department Budgets

October 24 Continued Review of Department Budgets and

Review of CIP

November 7 Public Hearing on Property Tax Levy & Revenue Sources

Public Hearing on Proposed Biennial Budget

November 14 Public Hearing on Proposed Biennial Budget and CIP

November 21 Adoption of 2023-2024 Budget and 2023-2028 CIP

Adoption of 2023 Property Tax Levy

Adoption of 2023 Fee Schedule



Budget Information

- The Biennial Budget will be available online at the City's website at:
 - Click on Budget & CIP Policies under the Government tab
- Budget Books on CD available for purchase at City Hall



Conclusion

- 2023-2024 Proposed Biennial Budget
 - Supports Council Goals / Community Vision
 - Maintains reserves / strong fund balances
 - Maintains / improves parks, roads, drainage systems
 - Provides service levels that continue to benefit the entire Shoreline community
 - Does not satisfy all community and organizational needs
 / desires

Questions / Comments

