











August 24, 2015

Marketing Update

Shoreline City Council

Introductions





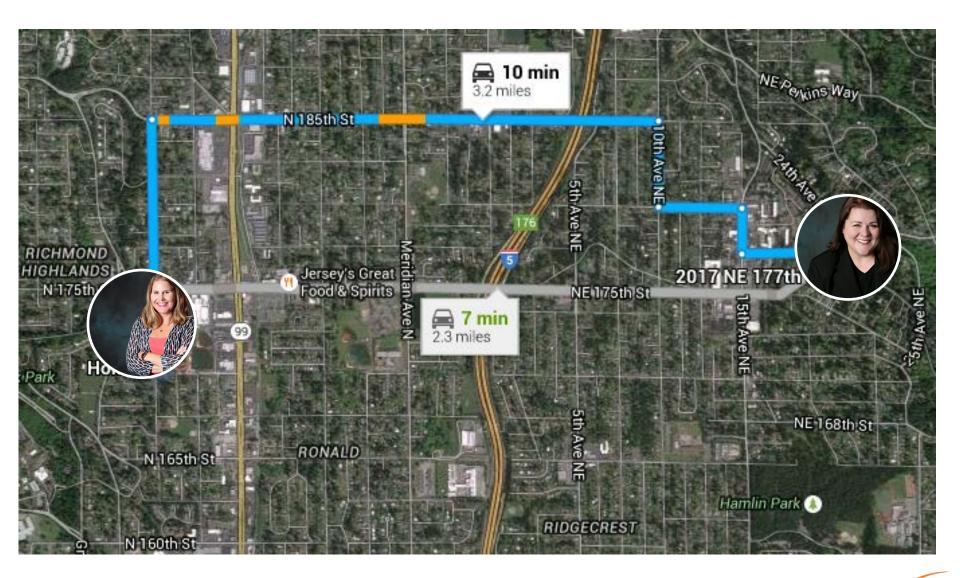


Denise Walz
Co-President & Principal in
Charge

Jen Rash Senior Account Manager

Katherine Schomer
Senior Research
Associate

...and Shoreline residents!





PRR Quick Facts

- □ Since 1981
- 89 full-time employees
- Offices in Seattle, Portland,D.C., Virginia & Austin
- Pioneers in market transformations
- Leaders in behavior change and social marketing

- Marketing
- Public Relations
- Research
- Public Involvement
- Facilitation
- Graphic Design & Web
- Social Media
- Strategic Partnerships



Our Charge

The marketing campaign for promoting Shoreline is designed to fulfill the following objectives which are thoroughly described in RFP No. 7927:

- Objective 1: Define a comprehensive marketing message.
- Objective 2: Provide effective promotional tools
- Objective 3: Launch initial marketing campaign



Blueprint Meeting: What is success?

- Attract new residents by elevating Shoreline as a vibrant, growing city
- Encourage people outside of Shoreline to come, stay and engage. Shoreline is a destination, not somewhere you pass through
- Create buzz to spur business interest and investment

Objective 1:

Define a comprehensive marketing message



human-powered Experts in changeplaces





"For places to be meaningful, they need to reflect the aspirations and values of the people that those paces serve."



Target Market Segments

- 1. Young families w/children, just starting school
- 2. Families who want the new high schools
- 3. Affordable ownership 1st time homeowners
- 4. Transition to no-roommates whether rent/own
- 5. Lower rent but still close to Seattle
- 6. New Puget Sound residents (through corporations)
- 7. "Pets as children" people

Where are your targets?

BEHAVIOR CHANGE CONTINUUM

Awareness





- Understanding
- Behavior Trial
- Successful Experience
- Behavior Habit



Shoreline Research Plan

- Better understand the needs and desires of target demographics around the Puget Sound
- Test messages to identify those that are most effective in recruiting new Shoreline residents



Shoreline Research Plan

- Better understand the needs and desires of target demographics around the Puget Sound
- 2. Test messages to identify those that are most effective in recruiting new Shoreline residents



Potential-Resident Survey

- Identify the target audience (who is most likely to move/live in Shoreline)
- Identify factors that influence where people will live (schools, price, amenities, accessibility)
- Identify messages that influence where people will live
- Understand the overall process of deciding where to live (research conducted, services, agents, etc.)

Respondent Demographics

Age

18 to 24 – 1%

25 to 34 – 28%

35 to 44 – 22%

45 to 54 – 22%

55 to 64 – 26%

Income

Below \$50,000 - 21%

\$50,000 to \$75,000 - 18%

\$75,000 to \$100,000 –19%

\$100,000 to \$150,000 - 25%

\$150,000 and over - 18%

Gender

Male - 40%

Female - 60%

Race

Black/African American - 3%

White/Caucasian – 78%

American Indian or Alaska Native - >1%

Asian/Pacific Islander –16%

Other race or combination –2%

Hispanic, Latino, or Spanish-origin – 8%

King County (76% of respondents, n=446)

Main cities live in King County:

Seattle - 39%

Kent – 6%

Renton - 6%

Bellevue – 6%

Auburn – 5%

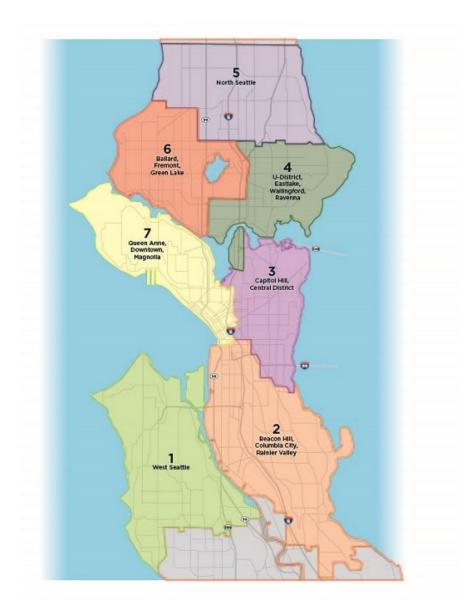
Enumclaw – 5%

Issaquah – 4%

Kirkland - 3%

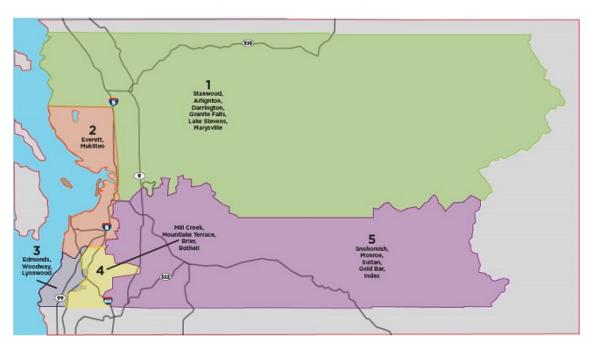
Redmond - 3%

Seattle Area (N=184)

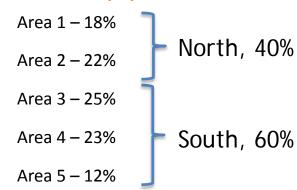




Snohomish County (24% of respondents, n=146)



Snohomish County by Area*





Description of "Shoreline"

- ✓ Median home prices of \$389k for about 1600 square foot home
- ✓ Median monthly rent prices of \$1,400 for about 800-900 square foot apartment
- ✓ Bus options and future light rail locations
- ✓ Local and nearby access to multiple higher education options
- √ 400+ acres of open park space and access to water
- ✓ Year round community events and recreational opportunities.
- ✓ Highly rated public and private schools (Greatschools.org rating of 8 out 10), and 25% above average in State proficiency
- ✓ Repeatedly recognized as one of the best places to live in the Seattle Metro
 area

Key Findings

- 1. They like what Shoreline has to offer
- 2. Shoreline has perception obstacles

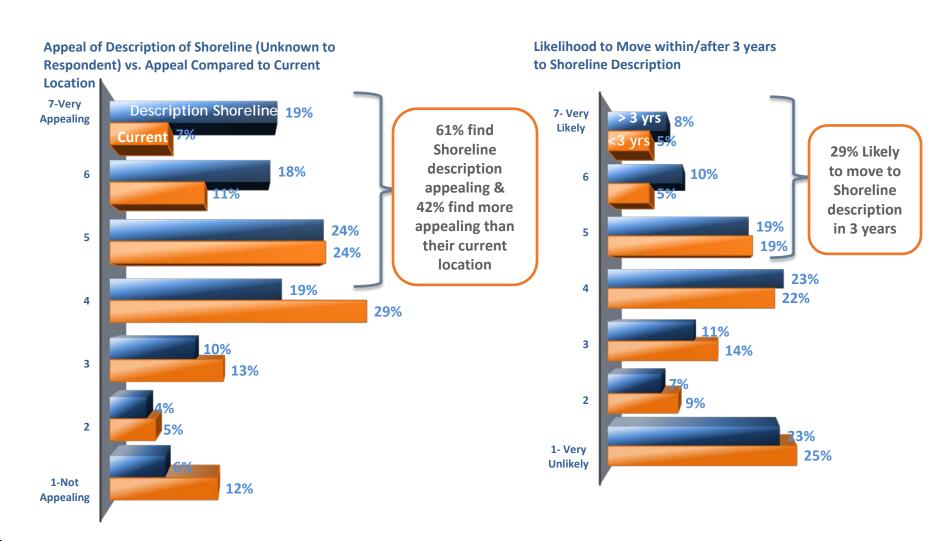


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Favorable response to Shoreline description



Top 5 for Price, Access to Transit, and Schools

Top 5 for Schools

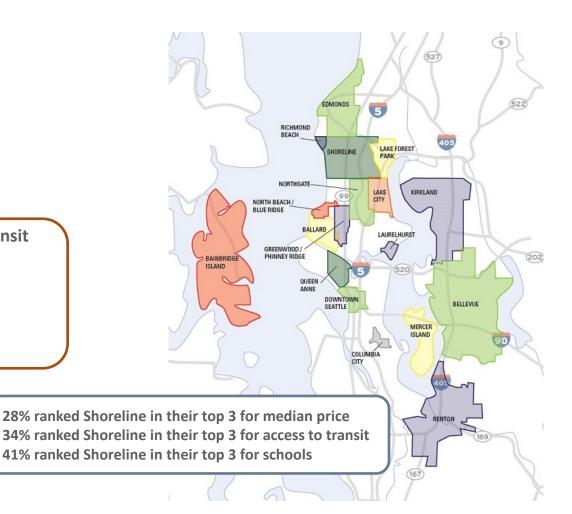
- 1. Bellevue
- 2. Shoreline
- 3. Mercer Island
- 4. Ballard
- 5. North Beach/Blue Ridge

Top 5 for Access to Transit

- Ballard
- 2. Shoreline
- Kirkland
- 4. Lake Forest Park
- 5. Edmonds

Top 5 for Median Price

- 1. Kirkland
- Ballard
- 3. Edmonds
- 4. Greenwood/Phinney Ridge
- 5. Shoreline



15%

would be willing to move to Shoreline in the next 3 years; represents potentially 200K in King and Snohomish Counties.

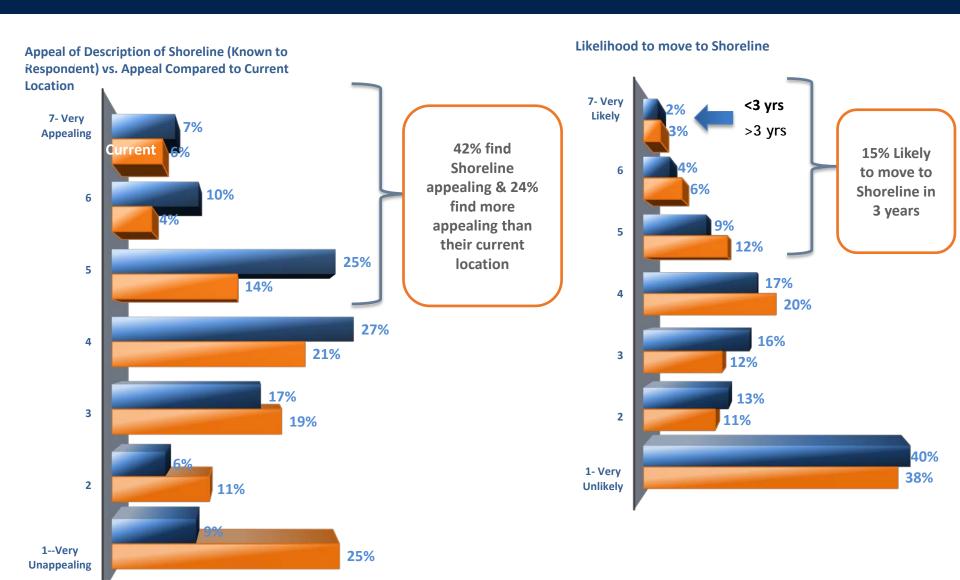


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Less Favorable when "Shoreline" is revealed



Why not Shoreline?

I'd consider it the same as any other options about the same distance - Takes longer to get downtown/back from up north than from down south usually. Cost is still the factor - Shoreline has less homes in a reasonable price range than south of Seattle.

It feels removed from Seattle, too much like a suburb. I would rather live in the city or in the country than in the suburbs.
Perhaps if I were planning to have children soon, but I'm not.

No geographic city center. Low walkability. Residents dependent on cars. Crime strip on Highway 99. Little to none of the housing stock we desire, e.g. condo in secure building. Scant retail / restaurant amenities.

it's similar to other places I've lived and rent is high

Commute,

get to eastside.

Too Expensive 21%

Too much traffic, not enough house for the money

house prices,
toll lanes on
405 if needing
to head to
eastside or
tolls on 520 to

Commute & Traffic Issues 18%

Commute from the north end is hideous. Especially for the rental prices. I can get Bellevue, which is similar, closer, and cheaper.

The property tax that has driven up the cost of home ownership. 2 schools that were recently renovated as well as hwy 99 improvements. That cost has made a big impact on home ownership cost..

I've driven through

find it very busy and

commercialized, very

overgrown. I may not

Shoreline as well as I

should, but it seems

like an extension of

Northgate which is

very commercial and

know parts of

tons of traffic.

parts of Shoreline and

Limited existing public transit options and an inconvenient commute to work.

Lack of Culture 16%

Not Safe 33%

I don't like the fact that Aurora Avenue is its main thorough fare. Aurora still remains tacky and unwelcoming.

I love living in the City of Seattle! I like voting in City elections, working with City utilities, and my community in the city. And even though I know it's not that far, Shoreline just feels like it's too far north for me

car-centric 1950s suburbia. overpriced housing, poor transit and walkability (I-5 alignment for light rail is awful and will achieve very little), too far from urban core, no shared cars, little diversity, worse services than Seattle, few people like me, nothing to do there

PRR

Recommendation 1:

Focus on the most interested first and reach them where they already get their information



Breaking down the *Most Interested*

- √ 25-44 years old
- √ >10 years in the Puget Sound region
- ✓ Live north of downtown Seattle
- ✓ Have children or plan to have children
- ✓ Care about:

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schools
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parks

safety

- ✓ Want to buy a single family home or a townhome
- ✓ Hispanic and/or non-white



Market Segments



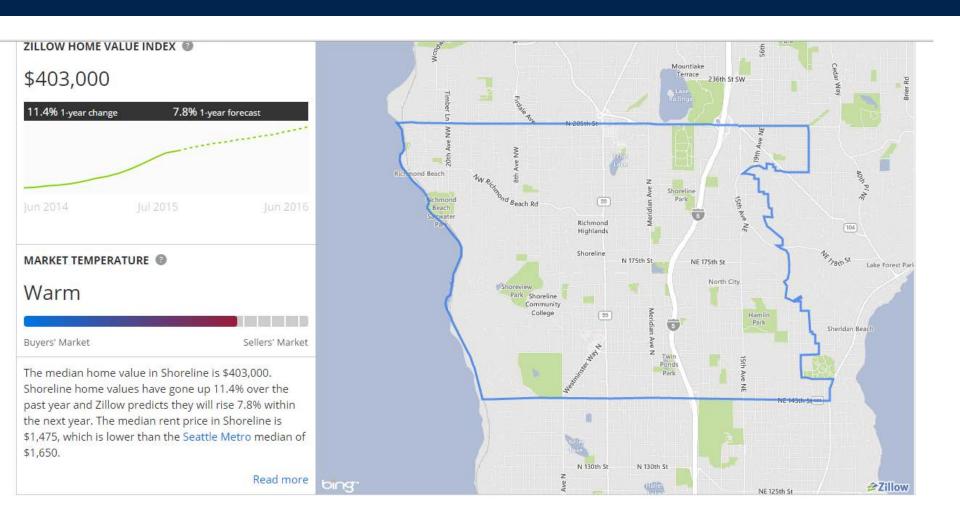


- Fami-zonians
- North Stars
- School Seekers



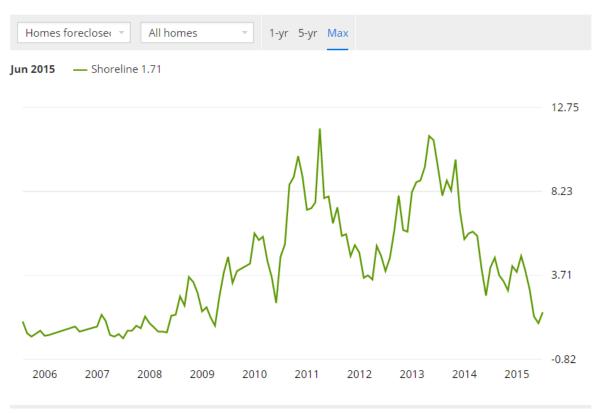


METHODS: Zillow is saying good things



...more on Zillow

Shoreline Market Health Data through Jun 30, 2015 ① 9.4/10 Very healthy ② No data Average days on Zillow 8.7% Homes with negative equity (15.4% US Avg) (Mar 31, 2015) 3.4% Delinquent on mortgage (6.0% US Avg) (Mar 31, 2015) HOMES FORECLOSED (per 10,000) 4 4 2 Shoreline Seattle Metro United States





Methods: Word of Mouth



The Seattle Times

"Privileged though they may be, many Amazonians don't feel themselves to be at the top of Seattle's food chain. One worker talked about moving to Shoreline to find a reasonably priced apartment big enough for his family..."

Published by Seattle Times Aug. 4, 2015

Create Buzz: Trader Joes is Coming

Everyone loves Trader Joes!

Homes in the same ZIP code as Trader Joe's have jumped an average of 40 percent in value since their purchase, while those near a Whole Foods have increased by 34 percent, RealtyTrac said.



Create Buzz: Advertise on Great Schools

\bar{z}!SCHOOLS



Meridian Park Elementary School

17077 Meridian Ave North, Shoreline, WA 98133



**** 15 reviews | Public district PK-6



GreatSchools Rating



Albert Einstein Middle School

19343 3rd Ave N.W., Shoreline, WA 98177



★★★★★ 13 reviews | Public district 7-8



GreatSchools Rating



Highland Terrace Elementary School

100 North 160th St, Shoreline, WA 98133





GreatSchools Rating

Recommendation 2:

Focus on those that could be receptive to Shoreline by debunking myths and generating positive buzz



Breaking down the Receptive

- ✓ Live in Snohomish County
- ✓ Paying expensive rent (\$1,500+ per month)
- ✓ Want to buy a condo or apartment in next 3 years
- ✓ Want a big town or urban feel, not small town or rural
- ✓ Care about culture (food, shopping, entertainment, farmer's market, events)
- ✓ Care about the ease of getting around (access to transit, bike trails, walkability)

SCENARIO: You're talking to a friend about moving to Shoreline, and the friend gives you a frown and asks WHY? Followed by their perception of Shoreline...

Messaging Ideas

- Shoreline is inexpensive
- Shoreline is close to Seattle
- Shoreline will have two light rail stops opening in 2023
- It's easy to travel from Shoreline to other areas
- Shoreline is building lots of new condos and apartments
- Shoreline is urbanizing and developing
- Shoreline has lots of cultural events
- There's a lot to do in Shoreline
- Shoreline is becoming more walkable



Myth: Shoreline is too expensive

Get on Magazine Lists:
Seattle Magazine says
Shoreline is in good
company



Myth: Shoreline has no culture



"Many Puget Sound communities are now a rich mixture of cultures with different customs, history, language, dress and cuisine. There are certainly downsides to gentrification. This trend isn't one of them." - Knute Berger Crosscut

Create Buzz: Leverage Realtors



THE NEXT FAMILY, THE NEXT GENERATIO Windermere Real Estate Th Western U.S. with over 300

Windermere Real Estate The leading residential real estate company in the

FOLLOWING

Western U.S. with over 300 offices and 7,000 agents in 11 states and Mexico. windermere.com

370 posts 10.4k followers 232 following

Q Search





jenras

Create Buzz: More mobility than ever

Create a website page and video series on getting around in Shoreline

- Bike
- Pedestrian
- Transit





Recommendation 3: Continue elevation and investment in Placemaking



What You Are Doing Well

Physical elements that are uniquely Shoreline and draw a sense of pride and wonder

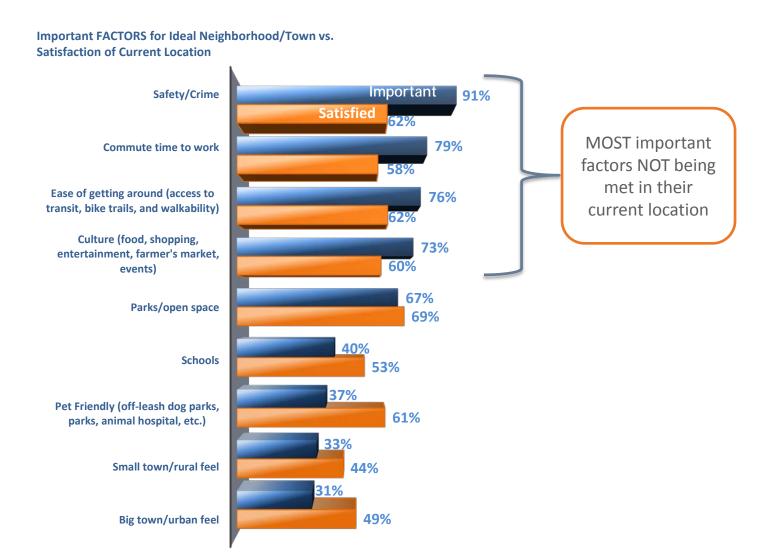




Phase Zero: Shoreline Place



Opportunities to create Shoreline advantages



Council investment and elevation of these key areas









Create Buzz: Aurora Rebrand

Elevate the investments the City made in Aurora and claim the city stretch as a unique step away from Highway 99 or Aurora Avenue.







Next Steps

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QUESTIONS?

