

CHAPTER 7: RECREATION PROGRAMS

Shoreline is committed to the health and wellbeing of the community. This chapter identifies existing community-wide recreation program offerings and develops strategies for affordable and accessible services for a diverse population. It recognizes the expansion of recreation programs and services over time and addresses the challenges of the future.

Our community has a broad and encompassing recreation program developed through many channels that include: the transition from King County operations to an independent government, and partnerships with the Dale Turner YMCA, Center for Human Services, Shoreline School District (SSD), Shoreline Community College, athletic organizations and others. In 2010 the Shoreline City Council created a goal to develop a "Healthy City" strategy. The Parks, Recreation and Cultural Services (PRCS) Department, together with our partner recreation providers, will assist the Council in accomplishing this goal.

In 2012, a community-wide recreation programming strategic plan will be developed to guide the City and its partners in making critical decisions about future services and programs. A strategic plan is an extremely important tool; it will inform future program offerings, philosophy, pricing, and cost recovery. To help begin the process of developing a strategic plan, this chapter identifies several program ideas intended to address current and future community issues. These ideas include: programming to support a healthy lifestyle; providing affordable community-based recreational programming; serving the active and aging senior population; improving the services for a changing population; continuing youth and teen development programs; evaluating the need for a new aquatic facility; and providing environmental education and stewardship.

This chapter covers these topics in more detail in the following sections:

- Becoming a "Healthy City"
- Partnerships
- Community-wide Recreation Programs
- Creating a Strategic Plan
- Community-wide Recreation Programs Conclusion







BECOMING A "HEALTHY CITY"

The concept of a healthy community is a simple one, rooted in the recognition that the major determinants of health have little to do with what is known as the health care system. Rather, health is determined by equitable access to such basic prerequisites for health as peace, food, shelter, clean air and water, adequate resources, education, income, a safe physical environment, social supports, and so on. While these assumptions form the basis for the approach, every community understands and applies the concept somewhat differently, asking itself two simple questions: What is a healthy community, and how do we get one?

"Healthy Communities." Encyclopedia of Public Health. Ed. Lester Breslow. Gale Cengage, 2002. eNotes.com. 2006. 9 Jun, 2011 http://www.enotes.com/public-health-encyclopedia/healthy-communities

The Washington State Department of Health has unveiled their "Healthy Communities" program. The goal is to prevent chronic diseases such as those related to obesity and tobacco use like asthma, cancer, diabetes, heart disease, and stroke. Some chronic diseases may be prevented by healthy eating, physical activity and abstaining from tobacco use. Communities all around the State of Washington have begun looking for ways to participate by making policy, environmental, and systemic changes.

In 2010 the Shoreline City Council adopted a goal to develop a "Healthy City" strategy. The "Healthy City" strategy, expected to be adopted by the Shoreline City Council in 2012, is being developed to clarify existing and new implementation strategies. The PRCS Department will support implementation of this goal by providing programming that addresses physical activity, healthy lifestyle choices and individual physical and mental wellbeing as well as recreational skill development.

The City and its community partners held its first "Healthy City" event in May, 2011. "Shoreline Walks" is an organized walk along the Interurban Trail--the first of many programs intended to inspire our community to embrace a healthier lifestyle. The PRCS Department and their partners will assist the City Council by initiating community-wide programs and activities that promote health and wellness. Although the PRCS Department has been providing health and fitness





classes for many years, the "Healthy City" strategy will publicize existing and new programs in a different way to encourage community-wide participation with the ultimate goal of helping young people and adults lead healthier lives. For example, the "Healthy City" strategy could extend existing smoke and tobacco-free indoor environments to include outdoor public places where youth congregate and recreate. This may include posting tobacco prevention messages at parks, recreation facilities, and youth development programs to integrate the "Healthy City" message into recreational activities.

PARTNERSHIPS

More detail is provided about community partners in Appendix I.

The PROS Plan includes services and programs offered throughout the entire community, not just what the City of Shoreline offers. Program participants are generally not concerned with who provides the programs, just that programs are offered. This section summarizes existing community partnerships in recreation programming. Building upon these relationships will be critical to sustaining a vibrant community-wide recreation program. The 2012 strategic plan will identify new and different ways to partner with community resource providers and local businesses to provide more services for the community.

Since the incorporation of the City, partnerships have played a vital role in providing recreation opportunities. One of the first partnerships developed was between the City of Shoreline and the Shoreline School District for the City's use of fields and playgrounds and the District's use of the Shoreline Pool for high school swim and dive teams. Youth sports have always been the cornerstone of parks and recreation. The City of Shoreline as well as Richmond and North King County Little League organizations all provide quality programs for youth. Instead duplicating programs, the City assists the youth sports organizations by providing quality fields, a tradition that was started with King County Parks.

The Center for Human Services has partnered with the City to provide recreation services at the Ballinger Homes affordable housing development. The Dale Turner Family YMCA offers programs similar to those provided by the Shoreline Parks, Recreation and Cultural Services





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Department, but has its own unique niche. During 2009 and 2010, the City provided the YMCA with \$80,000 for youth recreational scholarships and no cost "Shoreline Family Days" as well as quarterly tween (grades 5-6) and teen (grades 7-12) programs. The YMCA opened a new facility in 2008 that offers swimming lessons, an extensive weight room and classroom space. The City has also partnered with the YMCA and the City of Lake Forest Park for the afterschool program, Hang Time, located at Kellogg Middle School.

One of the newest partnerships is with the Kruckeberg Botanic Garden Foundation (KBGF). In 2008, the Kruckeberg Botanic Garden became part of the City of Shoreline's park system, preserving it for generations of public enjoyment. Operation and maintenance of the Kruckeberg Botanic Garden are the responsibility of the Kruckeberg Botanic Garden Foundation (KBGF), a nonprofit organization, in collaboration with the City of Shoreline. The KBGF also operates the on-site MsK Rare and Native Plant Nursery, the Garden operations and programming including tours, classes and most recently school-age and preschool environmental learning programs.

COMMUNITY-WIDE RECREATION PROGRAMS



Prior to Shoreline's incorporation, King County Parks provided facilities and recreational programs for the community. After incorporation in 1995, upgrades were made to the Shoreline Pool and Richmond Highlands Recreation Center, and an expanded recreation program was implemented. In 2000, the City adopted an overall policy framework to guide future work with children and youth. According to this policy, the City would be a leader in the community, offering structured activities for youth. The City entered into a Joint Use Agreement (JUA) with the Shoreline School District (SSD) to facilitate better access to community-wide recreational resources. The Parks, Recreation and Cultural Services Department recommended their first programs to the community in 1997. Many of these programs were transferred from King County, but several events and classes were created especially for the newly incorporated City.

Our community has a broad and encompassing recreation program, developed through many channels, including: transitions from King County; partnerships with the YMCA, the Center for Human Services and Shoreline Public Schools;



and programs offered by little league and soccer organizations. Indoor program locations include the Shoreline Pool, Richmond Highlands Recreation Center, Spartan Recreation Center, the Dale Turner YMCA, Shoreline School District Schools, Shoreline Center, and Shoreline Community College. Parks and school properties are heavily utilized for outdoor activities. The following is a list of community-wide recreation programs divided into the following categories:

- General Recreation
- Specialized Recreation
- Aquatics
- Youth and Teen Development
- Cultural Services and Events (See Chapter 8, Cultural Services)
- Facility Rentals



General recreation refers to programs and activities that contribute to the health and wellbeing of individuals in our community. Recreation provides an outlet for creativity and learning and allows participants to experience a program or activity that is new to them. General recreation is the largest and most varied category of programs and services for children and adults featuring over 100 programs and activities. Our partners in general recreation include the Dale Turner YMCA, Shoreline School District, Richmond and North King County Little Leagues and the Hillwood and Shoreline Soccer programs. City of Shoreline program offerings include health and fitness, dance, adult athletics, special interest classes such as photography, cooking and jewelry making, sports related camps and general summer camps. sports camps. The Dale Turner YMCA offers a wide range of recreation services for the area including afterschool care, camps, exercise programs and classes for adults. In 2008, the YMCA opened their new 52,000 square foot facility that includes a pool, exercise room, climbing wall and meeting space. The Shoreline School District provides afterschool recreation programs including football, basketball, cheerleading, baseball, softball, volleyball, soccer, tennis, wrestling, track and field, cross country, swimming, gymnastics and summer sports camps.







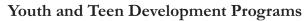


Specialized Recreation

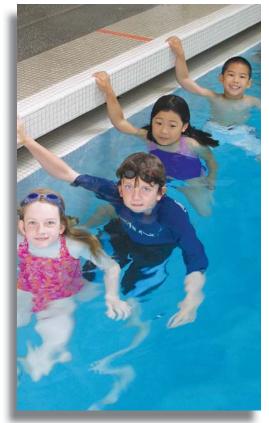
Specialized recreation programs offer opportunities for individuals with disabilities to participate in leisure and recreational programs which enhance their development, teach new skills, and provide opportunities for socialization with peers. Through recreational, educational and social activities our participants can experience increasingly greater levels of achievement. "Choices" is a program for adults with disabilities that is offered four days a week. Other programs include weekend field trips, exercise programs and "Shoreline Live," a performance program held every spring. "Camp Excel" is a summer program for children ages 4 to 12 that provides participants with day camp experiences.

Aquatics

Aquatic programs offer water safety and recreational water fun for all ages. Swimming lessons and water fitness programs are the mainstays of the program. The pool hosts the Shoreline School District and the two high school swim teams during school year. It is rented year round by outside organizations including many programs formally housed at the Fircrest Pool which closed in 2009. The newest facility in Shoreline, the Dale Turner YMCA provides lessons, water fitness, open swims and a water slide for their members. Both facilities report consistently active registration for all programs indicating that there is strong demand for two pools in the Shoreline community.



Youth and teen development programs support youth in making successful life choices by offering engaging programs that foster a sense of identity, leadership and community. Recreation services can help reduce problem behaviors, as well as increase pro-social attitudes and skills. Youth who participate in development programs have the opportunity to experience independence, a better sense of self, positive social relationships, skills in conflict resolution, academic success, mental health and civic engagement. The City of Shoreline supports one of the most vibrant and diverse teen development programs in the region. Programs include: free lunchtime and after school activities at the City's four secondary schools in the Shoreline School District, after school and nighttime recreation center drop-in programs, three different leadership groups such as Shoreline Youth Ambassadors, a summertime counselor-in-training program, classes, trips and special events.





Facility Rentals

Renting the City's outdoor and indoor facilities expands community recreational opportunities. The Shoreline School District and Shoreline Community College are two of the City's largest partners in providing community rental facilities. Outdoor venues include covered picnic shelters, athletic fields and the Shoreline Stadium to name a few. The 2006 Open Space, Parks and Trails Bond and other capital projects paid for much needed outdoor venue improvements including the Cromwell Park amphitheater, the Richmond Beach Saltwater Park terrace, and synthetic turf fields improved by both the City of Shoreline and Shoreline School District. Rentals have increased for such things as picnics, weddings, concerts, and outdoor parties. Indoor facility rentals include Shoreline Community College Student Lounge building, Shoreline School District buildings, Shoreline and Richmond Beach Libraries, Shoreline Pool, the Dale Turner YMCA, Spartan Recreation Center, Richmond Highlands Recreation Center, the Shoreline Civic Center and Shoreline Center meeting rooms. In 2011, the City Council adopted a facility rental policy that provides guidelines for the rental of both outdoor and indoor facilities; however, a community-wide plan for facility rentals does not exist.





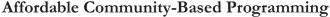




CREATING A STRATEGIC PLAN

In 2012, the City will begin the planning to create a community-wide recreation programming strategic plan to create a framework for future services. This plan will assess current community-wide recreation programs and services including a financial review and partnerships, a community and stakeholder survey and an investigation of current trends. To support the "Healthy City" strategy and begin the process for developing a community-wide recreation programming strategic plan, the following section identifies several program areas to be expanded including:

- Providing community-based recreation programs that are affordable;
- Serving the active and aging senior population;
- Improving services for a changing demographic;
- Expanding youth and teen development programs;
- Evaluating the need for a new aquatic facility;
- Providing environmental learning and stewardship; and
- Publicizing available programs.



Community-based programs, facilities and services that promote individual, physical and mental wellbeing and affordable and accessible recreation skill development are fundamental to the mission of the PRCS Department. Community-based programming exposes participants to the breadth of recreational experiences and allows other recreational providers to take participants to more in-depth levels. Programs, services and facilities are typically assigned fees based on a specific percentage of direct and indirect costs. These costs are partially offset by a tax subsidy to account for the Shoreline community benefit and participant fees to account for the individual benefit. A strategic plan will include a financial review of current programs and expenditures and recommend adjustments to program fees and offerings to ensure that they remain affordable.

Current City program pricing is based on participation rates, recreation trends, consumer demand and research. Consideration is then given to cost recovery, market analysis and public value. An ongoing issue for the City is to balance community need with the ability to pay for the cost of programs. During the first several years of incorporation, the City received funding from King County to provide scholarships for low income families, a practice that has continued after





incorporation and has been expanded to include scholarships for adults with disabilities. In early 2000, the City began participating in the Department of Social and Health Services' Respite Care Program. Individuals with disabilities receive a pre-determined amount of respite care funding each year.

In 2006 the City implemented a resident and non-resident rate for all programs and rentals. Residents pay 20% less than their non-resident counterparts to assure that Shoreline residents experience the benefit of their tax dollars. Program registration is open for residents three days before registration for non-residents. An inter-local agreement was passed between the City of Shoreline and the City of Lake Forest Park (LFP). This agreement allows LFP residents to register as residents and pay the same fee as Shoreline residents. At the end of each quarter, a billing for the difference between the resident and non-resident rate and a 20% administration fee is sent to the city of Lake Forest Park for reimbursement.



In the 2010 census, it was reported that the senior adult population (those 55 and older) in Shoreline is equal to approximately 26.9% of the total population. The Shoreline Lake Forest Park (SLFP) Senior Center's mission is to provide programs and services for low income seniors. A daily lunch program, Meals on Wheels and health care are some of the programs that serve seniors ages 70-80 years of age. Since 2008, funding for the SLFP Senior Center from their parent organizations, Senior Services of King County and the United Way have decreased so they are looking to their other partners including the City of Shoreline for support. During the next several years, a funding strategy for the Senior Center will be needed if it is to survive and provide needed services for low income seniors in our community.

The City of Shoreline works closely with the Shoreline LFP Senior Center by providing funding and facility space for the programs and activities they offer. However, many of the more active "boomer" generation seniors are looking for enhanced recreational opportunities beyond what the Shoreline LFP Senior Center provides. The City of Shoreline offers some recreational opportunities for this more active senior population such as senior adult volleyball and tennis programs that increase









in popularity each year. More programs specifically targeted for the active senior population are needed. A strategic plan community survey will poll seniors ages 55-70 as a tool in identifying new programs that meet the needs of this growing sector of our community.

Improving Services for a Changing Demographic Since 2005 the City of Shoreline has provided a wide range of programs to serve an increasingly diverse population including minorities, low income and special needs individuals. Programs such as the Youth Chinese Cultural Exchange classes, the art of Japanese Swordsmanship, teen English Language learning sessions, Ballinger Homes Teen Program and the Specialized Recreation programs are some of the ways the City reaches our ever-changing population. Continuing to develop programs for diverse populations will be an ongoing goal for future planning.

A comparison between the 2000 and 2010 Census indicates that the White population has decreased slightly in Shoreline from 77% to 72%, the Asian population has increased from 13% to 15% and the Black population has increased from 3% to 5%. Given national and regional trends it is likely that the ethnic diversity of Shoreline will continue to increase over time. A strategic plan will identify the need for a Cultural Plan. The Cultural Plan will include arts, heritage and community diversity. It will investigate ways to engage this increasingly ethnically diverse community who have different needs than the majority population of Shoreline. Some of the recommendations from the Stakeholder meetings with the Civic, Cultural and Human Services Focus Group included outreach through community-wide interpretive foreign and sign language resources; increased access to services through the reduction of language/cultural barriers; active involvement of diverse ethnic groups in City planning and decision making processes; and cooperation between the Shoreline School District, the Center for Human Services, libraries and churches to make connections that mitigate language and cultural barriers.



Expanding Youth Development Programming

Although park and recreation departments are significant players in providing services that promote youth development, the case for the importance of the recreation providers' role has not always been fully made. Park and recreation departments can and should be important players in creating an overall youth development services



system. Planned, purposive programs need to be carefully crafted and efforts need to be implemented to help young people develop the knowledge, values, attitudes, skills; and behaviors necessary to successfully transition to adulthood.

The seven outcomes for participation in youth development programs that are particularly important results for the participant, their families and the wider community include: contribute to reducing juvenile delinquency; contributing to increasing positive and reducing negative behaviors; expose youth to less violence; improve children's educational performance and thus impact the quality of the future work force and the national economy; help decrease health care costs related to childhood obesity; increase the economic contributions of young people to society when they become adults; and help youth develop self-confidence, optimism, and initiative.

Caldwell, Linda L., & Witt, Peter A. (2010). The rationale for recreation services for youth: An evidenced based approach. National Recreation and Park Association, Executive Summary, 4.

The City Council has been a long time supporter of teen programs in the community. Participants have traditionally been identified as middle and high school-age, but in recent years programs have been implemented for "tweens" as well (grades 5 & 6). The strategic plan will review existing youth development programming and define implementation strategies for expanding programs to a younger population who need more structure.

Aging Pool - New Aquatic Facility

The current Shoreline Pool was constructed by King County in 1971 as part of the 1969 Forward Thrust Bond Issue. The Shoreline Pool is located on Shoreline School District property; however, it is maintained and operated by the City of Shoreline. Over the years, it has had some major renovations and annual maintenance to keep it operational. The cost to maintain and operate the pool continues to rise and the 10-year life cycle cost is estimated to cost the City approximately \$650,000. New state of the art aquatic facilities like those at the Dale Turner YMCA, the City of Lynnwood and Mountlake Terrace are excellent examples of pools that focus on fun as well as swimming. Amenities such as a shallow teaching pool, slides, lazy river and a spray park provides new elements for the pools. A new aquatic facility would









Soils are made up of Plant Growth

Soils are made up of Plant Growth

Mineral particles Humus
Air and Water Microbes

Microbes

Soils Are The Besi's soil is the soil man is nearest to a phant's native soil—so it varies from plant to plant

decrease the cost of maintenance, improve amenities and the quality of program offerings and it would reduce the current subsidy. One of the recommendations of the 2011 PROS Plan is to develop a cost benefit analysis for the Shoreline Pool to determine the end life cycle for the pool and the benefits of continuing to improve the existing facility vs. the financing and construction of a new aquatic facility. A collaborative and cooperative partnership between the City and the Shoreline School District is critical. The results of the cost benefit analysis will help the City and the Shoreline School District determine how long to continue to fund improvements and when to develop a long-term strategic capital plan for building a new aquatic facility.

Environmental Learning and Stewardship

Creating more opportunities for environmental learning and stewardship was identified by the community through the stakeholder and community visioning meetings as an area the City of Shoreline ought to expand. The 2005 PROS Plan identified a future environmental learning center at Hamlin Park in the current location of the City's maintenance yard. The development of a strategic plan could help identify locations for and an approach to environmental stewardship and learning programming for the future.

In addition, the City of Shoreline has an opportunity to partner with the Kruckeberg Botanic Garden Foundation. In 2010, The KBGF started providing programs for Shoreline schools. Programs include a classroom visit by garden staff and volunteers to teach a plant-related topic, followed by a field trip to the garden. A drop-in Garden Tots program during the summer targets families on Friday mornings; camp, school, and child-care groups visit on Thursdays. Adult hands-on workshops are scheduled monthly in 2010 with outreach through the Shoreline and Edmonds Parks Departments. Kruckeberg Botanic Garden is in an ideal position to partner with the City to develop demonstration or display gardens elsewhere in Shoreline that will feature plants and design elements of the KBG. This will extend the reach of the Garden into the community in ways that are not possible onsite.

The Kruckeberg Garden Master Plan identifies a capital strategy to create a central court area with a commons visitor center, and classroom space for an environmental learning center by converting the existing buildings on site. Sustainability is intrinsic to the philosophy of the Kruckeberg



Botanic Garden. In addition to its primary role and mission as a botanic garden with a strong focus on education, the Kruckeberg Botanic Garden is in a unique position to lead Shoreline's sustainability effort and educate its citizens on the topic. Its small size, provider of environmental education, sustainable site development opportunities, and unique wildlife habitat all point to the garden as a teaching tool for sustainability education. Its source and inspiration is the City of Shoreline's "Environmental Sustainability Strategy."

Publicizing Available Programs

The 2010 Community Needs Assessment Survey measured the ways respondents learn about recreation programs. These included the City Currents (67%), the Recreation Guide (45%), program fliers (44%) and word of mouth (43%). The most common reasons preventing households from using City programs and facilities were, "too busy" or "not interested" (32%), "program times are inconvenient" (32%), and "didn't know what was being offered" (21%). A recreation programming strategic plan would include implementation strategies resulting in a public outreach plan. This would target specific modes of communication to better inform residents of community-wide programs and events. Several ideas were vetted at the Stakeholder meetings including the idea to "Create and oversee a community calendar as a unifying resource."

Communication with residents happens in a variety of ways. The *Currents* newsletter containing information about local services and events is mailed to everyone ten times a year. The PRCS Department publishes a Recreation Guide three times a year which provides recreation program and special event listings and other community services. The City's website includes park, recreation and cultural program information including an electronic version of the Recreation Guide and online registration. Other communication tools include electronic newsletters and Facebook.

Keeping current with technology advances including interactive kiosks and Wi-Fi in select parks, electric car charging stations and electrical and grounding needs in parks was a common theme in the community and stakeholder meetings. The Richmond Highlands Recreation Center is currently Wi-Fi compatible and the Spartan









Recreation Center is in the process of being upgraded with Wi-Fi. Additional outdoor sites have yet to be identified for WiFi. The strategic plan will explore social media and other electronic options to promote services, programs and activities and identify specific locations in parks where Wi-Fi will be available.

COMMUNITY-WIDE RECREATION PROGRAMS CONCLUSION

Priority must be given to providing relevant services and expanding opportunities without incurring additional cost. A constant assessment of participation rates and cost of services must coincide with the development of new opportunities and evaluation of existing programs. A recreation programming strategic plan will be created following the adoption of the PROS Plan as a roadmap for addressing the complex issues identified above. Partnerships with community organizations will be essential if we are to provide the high quality of recreational experiences that the residents of Shoreline have come to expect.





CHAPTER 8: CULTURAL SERVICES

Arts and heritage are an integral part of the City of Shoreline's vision and landscape. The purpose of this chapter is to illustrate the value of a culturally rich community that embraces all the arts, infuses artistic creativity into all aspects of civic life and celebrates and preserves our local history and diverse heritage in meaningful ways.

This chapter describes the value of integrating art and heritage into the City culture, identifies agencies in addition to the City that provide the services needed to keep our lives and spaces vibrant, describes an Arts Plan strategy for implementing current policies and lists proposed future projects.

The chapter covers the following information:

- Arts
- Heritage
- Cultural Events
- Cultural Services Conclusion

Cultural Services are provided by the City of Shoreline, in partnership with other agencies and by outside agencies acting independently. Partnership organizations providing arts and heritage services in the City include the Shoreline-Lake Forest Park Arts Council (SLFPAC) and the Shoreline Historical Museum. Other entities offering cultural programs include the Shoreline School District, Shoreline Community College, Shoreline/Lake Forest Park (LFP) Senior Center, private schools and churches.

ARTS

While traditional public art enhances the outdoor landscape providing interesting aesthetics to explore, all the arts provide opportunities for individuals to express ideas and emotions in ways beyond words. The arts are an important component of healthy communities and allow for positive expression of emotions. Dance promotes physical health. Theater, music, dance and visual arts can provide structure and teamwork. All arts have the potential to teach communication skills, problem solving, creative and critical thinking as well as provide an expressive focus.







Public Art

The City of Shoreline believes in the power of art in public places to create vibrant neighborhoods where people live, work and visit. Art is part of the cultural thread that ties generations and civilizations together, creating opportunities for expression, reflection and participation. Art contributes to a landscape that is uniquely Shoreline.

Shoreline's vision is that art will:

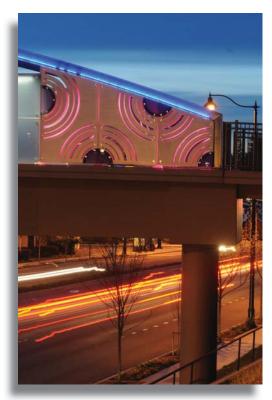
- Integrate into all aspects of community life
- Enhance public spaces, both municipally and privately owned
- Reflect the diversity of the community
- Meet high artistic standards
- Engender thought, conversation and enjoyment

Prior to the City's incorporation in 1995, King County provided parks and recreation services including a Percent for Art program. Three public art pieces, the Kiss at Ronald Bog Park, Untitled or Gnomen at the Shoreline Pool and the Welcoming Figure at Richmond Beach Saltwater Park stand in Shoreline but remain in the King County Art Collection, managed by 4Culture.

In 2002, a public art subcommittee appointed by the Parks, Recreation and Cultural Services (PRCS) Board developed the City's first municipal art policies and procedures manual. A Public Art Plan Subcommittee, comprised of City staff, PRCS Board members, the SLFP Arts Council executive director and Arts Council Board members, was created to develop an ordinance and public art policies and procedures.

The PRCS Board appointed the Art Plan Sub-Committee to develop recommendations concerning the annual Art Plan, Percent for Art projects and the resources needed for implementation. The inaugural plan was developed in the first quarter of 2004 with the understanding that it would be reviewed annually and updated in conjunction with the Shoreline Capital Improvement Plan.

The Public Art Fund began accumulating funds with the major re-development of Aurora Avenue and the North City business district. The successful passing of a Parks Bond in 2006 paid for the acquisition of property and re-development of many of Shoreline's parks. As project contracts have been awarded, 1% of the construction costs were placed in the Art Fund. The first project to make use of the 1% funds was the Interurban Trail bridges.





In April 2007 a part-time Public Art Coordinator was hired to manage the program. The Public Art Coordinator oversees the artist selection process, contracts with the artists and manages the construction and budgets for art projects.

Since the inception of the Public Art Program, decisions regarding placement of artwork have been primarily project driven. The Art Subcommittee of the PRCS Board meets annually to decide how to disperse the funds.

Since 2005, a large body of public artwork has been installed in Shoreline. Over sixteen of the nineteen Cityowned public artworks were installed since 2005. These installations were possible because of the tremendous amount of capital improvement projects the City constructed including the Aurora Avenue improvements, the Interurban Trail and over ten park improvement projects including those funded by the voter approved Open Space, Parks and Trails Bond Levy. However, with the completion of the Open Space, Parks and Trails Bond projects and much of the work associated with Aurora Avenue, the process for placement of artwork is shifting to a more strategic look at funding and potential sites. The following is a list of potential future projects in the next 10 years.

- Create a plan for public art at the Park at Town Center
- Establish annual outdoor sculpture exhibit and other temporary art opportunities
- Encourage and identify art creation and exhibit space opportunities for artists
- Develop a plan for artist treatment of park, street and trail "furniture"
- Establish corporate connection plan for partners in funding projects
- Develop a mural program
- Fund public art in underserved neighborhoods
- Provide arts event/gallery signage in City Hall/Park at Town Center area
- Implement an Art with Private Development plan
- Develop an Art Walk annually, quarterly or monthly





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- Provide significant artwork for Aurora Avenue between 175th and 205th
- Develop a Community Cultural Plan
- Research feasibility of a Cultural Arts Center including:
 - o 150-300 seat performance space
 - o Rehearsal space
 - o Classroom space
 - o Non-profit gallery
 - o Outdoor sculpture gallery
 - o Indoor exhibit space
 - o Visual art studio spaces
 - o Public use art creation space
 - o Clay workshop space

Arts Programming

Arts programming in Shoreline is primarily provided by the Shoreline / Lake Forest Park Arts Council (SLFPAC), a community-based 501(c)(3) arts organization since 1989. The vision of the Arts Council is that the arts will be a valued and integral part of the Shoreline/Lake Forest Park community thus ensuring a high quality of life for all residents and the community as a whole. The Arts Council's Mission to nurture and support the arts in Shoreline and Lake Forest Park is accomplished through the following:

- Promotion of public awareness of the arts in the community
- Coordination and sponsorship of performances, exhibitions, and other art programs, activities and events, which will benefit and compliment the total community development
- Advocacy of support for the arts and arts programs and organizations in the community
- Sponsorship, presentation, promotion, and support of educational programs for the benefit of the community concerning all aspects of the visual and performing arts
- Financial and other support for arts organizations, artists, arts activities and projects

As the only major arts organization in north King County, SLFPAC is currently governed by a thirteen-member board of directors. With a full-time executive director and four part-time staff, volunteers are critical for the success of SLFPAC programs. Approximately 300 volunteers participate throughout the year. The highest numbers are involved with the Shoreline Arts Festival. Table 8.1 lists the SLFPAC programs provided each year to approximately 22,000 people.







The SLFPAC facilitates an extensive artist-in-residence program in Shoreline Schools, produces summer August Arts and Jazz Camps for students, maintains a Gallery at Lake Forest Park Town Center and facilitates the Gallery at Shoreline City Hall, both featuring original work by local artists.

Table 8.1: SLFPAC Annual Programs

Program	Description
Shoreline Arts Festival	Two days of visual, performing, cultural and literary events, activities, exhibits, and programs.
Concerts, Performances in Parks	Evening summer musical concerts and Shakespeare performances in Shoreline parks and facilities
Arts in Culture Series	An adult/family series featuring several diverse performances during the fall, winter and spring.
Children's Performance Series	Children's/family series featuring several diverse performances during the winter and spring.
Community Outreach	The Arts Council represents the City to the arts community for public art projects including the Gallery at the Shoreline City Hall Civic Center.
Portable Works	34 pieces rotate in public facilities including Shoreline City Hall, Spartan Recreation Center, and the Neighborhood Storefront police locations.
Support of City events	The Arts Council sponsors a performance at Swingin' Summer Eve and at Hamlin Halloween Haunt





HERITAGE

Our shared identity as a community is wrapped up in our history; it explains where we came from and how we got where we are today. Heritage gives us a sense of place and belonging and instills community pride; it is the foundation upon which we are built. Data gleaned from the past helps us understand trends and changes, while historical accounts of individual triumphs and tragedies enrich our knowledge of what it means to be human. The Shoreline Historical Museum partners with the City to explore Shoreline's heritage in entertaining ways, giving people the opportunity to discover their cultural identity and develop ownership in their community.

Heritage Programming

The Shoreline Historical Museum, a non-profit 501(c)(3) organization incorporated in 1975, provides heritage services and programming in Shoreline. The Shoreline Historical Museum is dedicated to serving the public by preserving, recording and interpreting the heritage of the historic area between 85th and 205th; Puget Sound to Lake Washington and its relationship to the surrounding region. The Museum's service area includes the cities of Shoreline and Lake Forest Park, and the north Seattle neighborhoods including Sand Point, Wedgwood, Lake City, Pinehurst, Licton Springs, Northgate, Broadview and Haller Lake. The museum provides cultural, historical and educational benefits for everyone in the following areas:

- Permanent exhibits
- Approximately six lectures per year focusing on museum exhibits or other topics of interest to the Shoreline community
- Tours such as the Richmond Beach and Interurban Walking Tours
- "Hands-on Days" each month for children to experience historic crafts
- "Passport to History" to help enhance young visitors' experience at the museum
- Archive collections in a wide variety of heritage topics related to the community and individual families
- Historic preservation research, a service provided yearround for City staff, consultants, citizens and community groups related to the historical built environment of the community





- Traveling exhibits, two different exhibits per year which are available to other museums, schools and organizations
- The annual Trillium Award which recognizes the owners of historic properties who have retained their buildings in such a way as to contribute to the community's identity and heritage
- Heritage tourism, a fast growing segment of tourism for people who travel throughout the United States with the specific purpose of learning about different regions and experiencing the local flavor
- The Annual Celebrate Shoreline Car Show, celebrating both Shoreline and the car culture that helped develop the area around major transportation lines

The public has year-round free access to the Shoreline Historical Museum. Archives, special tours and related research are available by appointment. Unscheduled programming includes both outreach and site-based lectures and oral histories.

The Shoreline Historical Museum is located at 18501 Linden Avenue North, a newly acquired, state-of-the-art heritage facility. This facility houses the community's artifact and archival collections, exhibits, programming and public spaces. As the northwest anchor for the City's town center, the museum provides the community with an attractive historical center providing a sense of place, and inviting tourism to the community.

CULTURAL EVENTS

The City of Shoreline hosts several special events throughout the year with an emphasis on providing cultural experiences and bringing the community together for free or low cost seasonal gatherings. Each summer the City hosts a series of free noontime concerts in parks featuring performers from a variety of cultural backgrounds. The concerts are held each week alternating between the east and west side of town. The Arts Council also presents free evening concerts which compliment the City's daytime concerts. At least one Shakespeare performance is also included in this series.

The Shoreline Arts Festival, produced by the Shoreline-Lake Forest Park Arts Council is a two-day multi-arts extravaganza held at the Shoreline Center each June.











Major goals of this event are to engage attendees of all ages in various art forms and share the art and culture of the diverse ethnic groups in Shoreline. This event features dance, music, comedy, poetry, hands-on children's art activities, arts, crafts and food. Additionally the festival includes visual art, film, historical displays, participatory activities and cultural performances from the cultures of China, Japan, Korea, Pacific Islands, the Philippines and more. This is a free event enjoyed by thousands of people of all ages and ethnicities.

A mid-summer festival called Swingin' Summer Eve is held at Cromwell Park in the central part of Shoreline. The evening event includes a concert, a benefit BBQ, a book fair and a variety of activities for children. The largest event hosted by the City is the annual Celebrate Shoreline week celebrating the City's anniversary each August. The week is filled with five events in locations all over the City. Each event is focused on bringing the community together, providing family friendly experiences as well as age appropriate activities. Events are geared toward adults, teens and families.

In the fall the City sponsors a free Halloween event at Hamlin Park which provides active as well as passive activities for families and includes music and story time. In November the Parks Department hosts an all day crafts market at Spartan Recreation Center. All items are hand crafted and many reflect a cultural component.

In December the City joins with Argosy Cruises in celebrating the holidays at Richmond Beach Saltwater Park. Two Shoreline school choirs perform on the beach prior to the annual Christmas ship parade. Breakfast with Santa is one of the newest events sponsored by the City. This event is hosted by the PRCS Department through the generous donation of dining and kitchen facilities provided by the Shoreline-Lake Forest Park Senior Center.



CULTURAL SERVICES CONCLUSION

The level of community cultural programming has increased dramatically in the last twenty years with the incorporation of the SLFPAC in 1989 and the City of Shoreline in 1995. There are increasing numbers of indoor and outdoor concerts and theater productions, interactive museum programs and exhibits, a major multi-arts festival, a significant outdoor mobile stage, a new park amphitheater and new public art installations.



Four stakeholder meetings were held in September and October of 2010 and in March of 2011. These meetings along with an online survey provided the City with good direction for how to improve cultural services to better meet the needs of the Shoreline community now and in the future.

Based on public input, the cultural services that can be strengthened include venues for visual art displays and small performances, places for artists to gather and create art that invites public participation, expansion of the public art program both in terms of funding sources and neighborhoods served by public art installations.

It is clear from the breath of feedback provided that a cultural services plan is needed to help guide the City in long-term decisions for providing cultural services. The City is developing a Public Art Plan in 2011 which will begin the work of a larger cultural plan for Shoreline. The following are some areas that a cultural services plan could address:

- A feasibility study to develop a cultural facility such as a cultural arts center that could include a gallery, classrooms and studio space, performance and rehearsal spaces, sculpture garden and a gathering place
- An evaluation of current programs such as the Arts Council's Arts in Culture series to make sure they continue to be relevant and meet the original goal of, in this case, celebrating diverse cultures
- An analysis of community programs to identify gaps in art services, particularly for adults and seniors. It is also important to ensure that classes in visual and performing arts are led by professional artists
- A strategy for nurturing new performing arts groups and events, particularly those showcasing the diverse ethnicities in the city such as Filipiniana, a Philippine culture and dance group. Many performing arts groups exist in Shoreline, but perhaps not publicly at this time. The addition of new groups, venues and opportunities to perform could increase the cultural vibrancy in Shoreline





PARKS, RECREATION AND OPEN SPACE PLAN





Strategies for implementation

The following section outlines specific strategies to help implement the cultural service ideas of the PROS Plan. More specific details are located in the City's *Public Art Plan*.

Community Cultural Plan: a "blueprint" for the future

- Create a Public Art Plan
- Collaborate with partners and community to draft a broader Cultural Plan

Sustainable public art fund

- Contract with private developers to implement their public art projects
- Seek donations for identified projects
- Encourage the use of Neighborhood Mini-Grants for public art

Care of public artworks

• Establish a strategy for public art maintenance and repair

Enhance awareness of public art

- Facilitate permanent public art projects throughout the City
- Create more opportunities for temporary and short-term site-specific art and sculpture in public spaces such as an art walk
- Encourage businesses to display artwork by local artists
- Create guidelines to facilitate artists working in parks
- Prepare a presentation about the value of public art in public and private projects
- Create a video highlighting public artwork in private projects for developers

Partnerships |

- Continue to support funding to the SLFPAC and the Shoreline Historical Museum
- Collaborate with partners on specific programs such as 4Culture's Site-specific Art Program, October's Arts Crush, The Gallery at City Hall, the Shoreline Arts Festival and Celebrate Shoreline
- Create opportunities to showcase projects developed by partner organizations
- Collaborate with neighborhood associations, libraries and other non-profit organizations to enhance the public art collection in Shoreline





Public Outreach

- Create a community calendar with City and partner organization events
- Highlight partner organization events in City publications using the website, electronic news, Currents, kiosks and social media
- Facilitate outreach to diverse populations

Cultural Tourism

- Market events that draw visitors
- Develop marketing materials for arts and heritage including lodging and restaurants for distribution at events

Cultural Center: Multi-Arts & Heritage in Shoreline

- Create a task-force to identify need, interest and potential locations
- Investigate funding needs and possibilities







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SHORELINE



CHAPTER 9: RECOMMENDATIONS AND IMPLEMENTATION

Previous chapters established the need to plan for the future of parks, recreation and cultural services in Shoreline. This chapter inventories projected future improvements of specific existing assets leading to a series of capital project recommendations and a plan for implementation. These recommendations are covered in detail in the following sections:

- Existing Capital Improvements, 1998-2011
- 6-Year Capital Improvement Plan
- 20-Year Capital Recommendations Plan
 - o Opportunities for Acquisition
 - o Desired Amenities
 - o Priority Recommendations
- Implementation Strategies
- Recommendations and Implementations Conclusion

EXISTING CAPITAL IMPROVEMENTS

Capital Improvements 1998-2005

Many facility improvements have been made since the 1998 Parks, Open Space and Recreation Services Plan was written. Most of these improvements are identified in Chapter 6: Inventory of Assets. From 1998 until 2005, major projects included: purchasing three acres at South Woods, the installation of the bluff trail at Richmond Beach Saltwater Park, Shoreview Park baseball field construction, a new park renovation at Paramount School Park including the skate park, and the development of three sections of the Interurban Trail. In 2007 and 2008 two more segments of the Interurban Trail were finished to complete the entire three-mile regional trail through Shoreline.

Capital Improvements 2006-2011

Most of the capital improvements and planning documents identified below are detailed in Chapter 6: Inventory of Assets. The planning for capital improvement projects led to several efforts and guiding documents worth noting. The following documents laid the groundwork for the implementation of capital improvements between 2006 and



PARKS, RECREATION AND OPEN SPACE PLAN



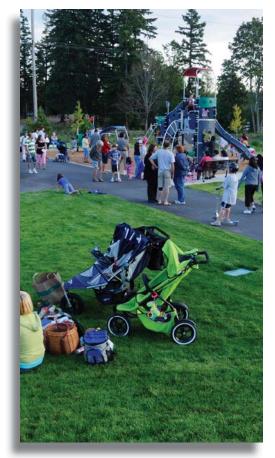


2011 as well as the recommendations for the 2011 PROS Plan 20-year Capital Recommendations Plan:

- Richmond Beach Pump Station (Kayu Kayu Ac) Park Master Plan 2005
- Boeing Creek Park Master Site Plan 2006, Vegetation Management Plan 2007
- Richmond Beach Saltwater Park Master Plan 2007, Vegetation Management Plan 2008, Donor Bench Plan 2009
- Cromwell Park Master Plan and Donor Bench Plan 2008
- Hamlin Park Vegetation Management Plan 2007, Master Site Plan 2008, Trail Vegetation Study 2009
- Shoreview Park Vegetation Management Plan 2007
- South Woods Vegetation Management Plan 2007
- Findings of the Off-Leash Dog Area Study Group 2008
- Findings of the Trail Corridor Study Group 2008
- Sunset School Park and Boeing Creek Open Space Master Plan 2009
- Kruckeberg Botanic Garden Master Plan 2010 and Conservation Easement 2003
- Park at Town Center Vision and Master Site Plan 2011 (pending)

The 2005 PROS Plan laid the foundation for a voter approved Open Space Parks and Trails Bond Issue. The City Council approved an ordinance in February, 2006 and in May, 2006 an \$18.5 million dollar Bond Issue was approved by the voters to fund many of the improvements listed in the 2005 PROS Plan 6-Year Capital Improvement Action Plan. The Bond Issue is expected to be paid off in 2021. The 2006 Open Space, Parks & Trails Bond projects included three property acquisitions and eight major capital improvement projects. The three acquisitions were South Woods, Kruckeberg Botanic Garden and the Seattle Public Utility parcel adjacent to Hamlin Park totaling 24.7 acres and over \$9,745,000. The eight improvement projects included:

- Infrastructure improvements and public artworks at Richmond Beach Saltwater Park
- A joint park renovation and storm water improvement project at Cromwell Park including public artwork
- Renovation of 13-acres at the lower Hamlin Park baseball fields including a public artwork
- Installing synthetic turf at Twin Ponds Park
- Lighting the tennis courts at Shoreline Park
- Citywide baseball/softball field improvements





including a new outdoor restroom at Richmond Highland Park

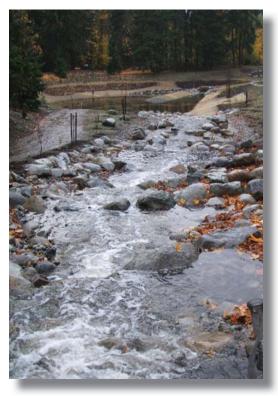
- One year-round and one seasonal off-leash dog area
- Citywide trail corridor improvements such as the 195th Street North Crosstown Trail Connector between 1st NE and Meridian Avenue

Additional capital projects were also completed between 2005 and 2011. These improvement projects were funded through general capital funding, mitigation funding received from King County for the Brightwater and Hidden Lake Sewer Improvement Projects, and grants such as the Recreation Conservation Office, King County Youth Sports Facility grant and King County Waterworks grants. These improvements include:

- Shoreline Park synthetic turf soccer fields
- Boeing Creek Park and storm water improvements
- Vegetation and creek improvements at Darnell Park
- The completion of the last two segments of the Interurban Trail including public artworks
- A new park, Kayu Kayu Ac, at the King County Richmond Beach Pump Station including two public artworks
- The City Hall Civic Center green space and public artworks and gallery

6-YEAR CAPITAL IMPROVEMENT PLAN

The Capital Improvement Plan has a 6-year horizon and evaluates all municipal capital needs in the community of Shoreline. To evaluate which park, recreation and cultural capital projects are included in the CIP each year, the PROS Plan 20-year Capital Recommendations Plan is evaluated annually to identify the highest need and priority projects for inclusion. The CIP is a financial planning tool that identifies possible or anticipated expenditures and revenue sources for each project listed in the plan. The CIP must balance. Much of the financial forecasting is based on past experience with grants and anticipated tax revenue. Outside of the first year or two of the plan funding can fluctuate dramatically. This plan identifies projects and funding sources, but does not formally commit funds to identified projects. The annual work on the plan takes place during the first six months of the year with a goal of having the plan approved by mid-year. For example: On June 27, 2011 the 2012-2017 the Capital Improvement Plan was





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PARKS, RECREATION AND OPEN SPACE PLAN



adopted by City Council. Table 9.1 identifies the projected 2011 project expenditures and estimates the 2012-2017 expenditures for park, recreation and cultural services projects in the six-year Capital Improvement Plan.

Table 9.1: 2012-2017 CIP Project List

Projects Revenue Source	2011 Projected	2012 Estimate	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	2011-2017 Total Expenditure
Boeing Creek Park Improvements General Capital, LWCF Grant (RCO)	\$35,000							\$35,000
Boeing Creek Open Space □ Sunset School Project King County Hidden Lake Mitigation, KC Youth Sports Facility Grant	\$10,000	\$195,000						\$205,000
Ballinger Neighborhood Parks Master Planning Future Grant					\$200,000			\$200,000
KC Trail Levy Projects KC Trail Levy RCO future grants	\$50,000 \$100,200 \$25,000	\$110,000 \$113,000	\$187,000 \$37,000		<i>\$750,000</i>	\$250,000		\$347,000 \$1,100,200 \$175,000
Kruckeberg Botanic Garden Park Bond and other	\$355,438							\$355,438





Table 9.1: 2012-2017 CIP Project List Continued

Projects	2011	2012 Estimate	2013 Estimate	2014	2015	2016	2017	2011-2017
Revenue	Projected	2012 Estimate	2013 Estimate	Estimate	Estimate	Estimate	Estimate	Total
Source	Trojected			Loumace	Loumate	Bottmate	Dotmate	
550120								Expenditure
Off-Leash	\$7,000	\$7,332						\$14,332
Dog Areas								. ,
Park Bond								
Parks,	\$36,952							\$36,952
Recreation								,
and Open								
Space Plan								
Update								
General Capital								
Parks Repair	\$275,000	\$190,000	\$190,000	\$190,000	\$190,000	\$200,000	\$200,000	\$1,435,000
&								
Replacement								
General Capital								
Pym							\$800,000	\$800,000
Acquisition								
KC Conservation								
Futures Trust,								
RCO, Private								
Donations								
Richmond	\$20,000	\$19,000	\$19,000					\$58,000
Beach								
Saltwater Park								
Improvements								
King County								
Hidden lake								
Mitigation Richmond	¢100 000							0400.000
	\$100,000							\$100,000
Highlands Indoor								
Restrooms								
General Capital								
Trail	\$450,000	\$450,000	\$430,626					¢1 220 626
Corridors	Ψ430,000	Ψτ.υ,υυυ	Ψτ30,020					\$1,330,626
Park Bond								
TOTAL								\$5,072,578
1011111								Ψυ,012,010





20-YEAR CAPITAL RECOMMENDATIONS PLAN

Staff conducted a community survey, held public meetings, met with community stakeholders and accepted written comments from citizens to determine facility needs. The PRCS Board developed criteria that were used to determine the priority for each project, rating each project Short-Term (1-6 years), Mid-Term (7-12 years), or Long-Term (13-20 years). Evaluation criteria included: current ownership, community need, funding opportunities, cost, level of service deficiency and potential loss. The funded 2012-2017 CIP projects in Table 9.1 are also listed in the Short-Term Priority List; however, the rest of the projects within each priority list are not currently funded. There is no prioritization within each list. Tables 9.5, 9.6, 9.7 and 9.8 located at the end of this chapter beginning on page 15 illustrate the Short-Term, Mid-Term and Long-Term priority recommendations for the 20-year Capital Recommendations Plan. Table 9.8 is a master list of all the recommendations (short/mid/long) listed alphabetically by facility. In all tables, shading designates when a new facility recommendation begins in the list.

Table 9.2: Newly Added Facilities since 2005

Property	Description	Location	Status
Echo Lake Park	Provided public access point around south end of Lake	YMCA/Development boardwalk	Trail access provided
Hamlin Park	Purchased SPU Hamlin Park addition	Property to the north of the park along 168th between 16th and 18th Av NE	Purchased
Kayu Kayu Ac Park	Developed a 1.8 acre neighborhood park	19911 Richmond Beach Drive NW	Agreement In Place
Kruckeberg Botanic Garden	Purchased	20312 15th Avenue NW	Purchased
Paramount Open Space	Purchased land at 148th and 12th Avenue NE	148th and 12th Avenue NE	Purchased
Shoreview Park	Resolved encroachment issue	South east 2.0 acres adjacent to the SCC campus's West Entrance	Resolved Site in use for Off- Leash Dog Area
South Woods	Acquired property	2210 NE 150th Street	Purchased



Opportunities for New Facilities

Open Space preservation is a high priority for the public but since land acquisition is very expensive, creating new facilities in the City's inventory must be accomplished in different ways than just through buying it with City funds. The General Capital Fund can be utilized to plan the development of land into usable open space that the public can appreciate and enjoy. There are grant opportunities such as the King County Conservation Futures Trust and the Recreation and Conservation Office that may be utilized for land acquisition. Other creative ways to acquire open space properties is to partner with various governmental agencies such as the Shoreline School District and the State of Washington as well as private developers who also provide recreation spaces for the community. The Shoreline School District is a key partner in fulfilling many projects and maximizing the target level of service. This relationship continues to be fostered in recent partnership projects such as the Sunset School, Aldercrest Annex and Cedarbrook sites. Table 9.2 lists properties that have been added to the City of Shoreline inventory since the PROS Plan 2005 was completed. Table 9.3 identifies new opportunity sites.



Table 9.3: Opportunities for New Facilities

Property	Opportunity Site Description	Location	Status	Estimated Cost
Aldercrest Annex	Preserve open space as part of a possible redevelopment of the site	816 NE 190th Street	In process	N/A
Carmelite Monastery	Purchase 4.5 acres	2215 NE 147th Street	Acquire	\$3-4 Million
Cedarbrook Elementary School Site	Preserve open space as part of a possible redevelopment of the site	2000 NE Perkins Way	In process	\$2-3 Million
Echo Lake Park	Purchase adjacent land for parking	N 199th Street at the park	Unresolved	\$75,000 - \$150,000
Echo Lake Park	As they become available, purchase properties abutting the east side of Lake	Abutting Echo Lake to the south of the park along Stone Avenue	New interest	\$8-11 Million

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Table 9.3: Opportunities for New Facilities Continued

Property	Opportunity Site	Location	Status	Estimated
	Description			Cost
Echo Lake Street End at Echo Lake	A park at the street end of 195th at Echo Lake	195th Street end at Echo Lake	New interest	N/A
Innis Arden Private Reserves	Acquire public easements between Boeing Creek & Innis Arden	Various private reserves in the Innis Arden Neighborhood	Unresolved	N/A
Innis Arden Reserve M	Agreement with BNSF Railroad to allow public access to the beach	17601 14th Avenue NW	Unresolved	N/A
Kayu Kayu Ac Park	Agreement with BNSF Railroad to allow public access to the beach	19911 Richmond Beach Drive NW	Unresolved	N/A
Metro KC North Bus Base	Work with KC Metro to provide more public access to this open space	2160 N 163rd Street	Agreement Needed	N/A
Paramount Open Space	Purchase adjacent land	Parcel just north of 148th and 12th Avenue NE	Unwilling seller	\$75,000
Paramount Open Space	Seek willing seller and purchase property at corner of 10th and 145th	NE corner of 145th and 10th Avenue NE	New interest	\$1-1.5 Million
Pardee Property	Seek recreation easement, donation or willing seller for these parcels.	Corner of 175th Street and 10th Av NW	New interest	\$3-5 Million
Puget Sound	Seek a willing seller for properties at the south end of 27th Avenue NW	South end of 27th Avenue NW	Unresolved	\$.8 □ 1.5 Million
Pym	Purchase land between Conservancy & RBSP	19012 20th Avenue NW	Unresolved	\$800,000
Richmond Beach Saltwater Park	Agreement with Burlington Northern/Santa Fe to allow public access of beach	South end of Richmond Beach	Unresolved	N/A
SCC Greenwood Lot	Agreement with SCC to develop a trailhead to Boeing Creek Park	Greenwood Avenue just north of Carlyle Hall Road	Agreement Needed	N/A
Sunset Elementary School Site	Develop a 6-acre neighborhood park	17800 10th Ave NW	In process	N/A
Tracey Owen Park	Agreement with YMCA to maintain this site as a public park	East side of 12th Avenue NE just north of 175th Street	Agreement Needed	N/A



Desired Amenities

During the development of the 20-year Capital Recommendations Plan, some capital project ideas were recommended that did not have an identified facility. Table 9.4 lists the desired amenities to be considered annually as funding and opportunities arise. Five major amenities were identified as partnership opportunities with other agencies such as the Shoreline School District, Shoreline Community College, Shoreline-Lake Forest Park Arts Council, Kruckeberg Botanic Garden Foundation, the Chamber of Commerce, City departments and special interest organizations.

Table 9.4: Desired Amenities

Desired Amenities	Estimated
	Cost
Aquatic Facility *	\$18-24 Million
Basketball Courts	\$50,000
(outdoor)	
Barrier-Free	\$250,000-\$500,000
Playground	
Community Gardens	\$25,000-\$100,000
Cultural Arts Center *	\$1-4 Million
Disc Golf Courses	\$15,000
Environmental	\$1.9-2.4 Million
Learning Center *	
Farmers Market *	Undetermined
Freeride Bike Parks	\$50,000-\$100,000
Off-Leash Dog Areas	\$15,000-\$30,000
Putt-Putt Golf Course	Undetermined
Pickleball Courts	\$10,000
Signage (Directional,	\$3,000-\$4,000 per sign
Entry and Interpretive)	
Skate Parks	\$75,000 - \$400,000
Spray Parks	\$300,000-\$450,000
	φ300,000-φ 1 30,000
Swings	\$2,000-\$4,000
Swings	\$2,000-\$4,000
Swings Tennis Courts	\$2,000-\$4,000 \$50,000

^{*} Partnership Opportunity





IMPLEMENTATION STRATEGIES

The goals and policies provide the foundation for much of the future planning for the 20-year Capital Improvement Recommendations Plan. As each year passes, progress on the 20-Year Capital Recommendations Plan list should be evaluated. Some of the longer-range capital improvement projects with higher cost estimates such as athletic fields may be accomplished sooner or partially completed if strategic partnerships for capital funding are established. It is imperative that specific funding opportunities such as grants from the Recreation and Conservation Office and King County as well as partnerships be actively pursued in order to accomplish the 20-year Capital Recommendations Plan. The annual figure utilized for the General Capital Fund implementation is approximately \$700,000 per year for capital projects involving park, recreation and cultural facilities and that includes additional revenue sources such as grants, donations, partnerships and the 2006 Open Space, Park and Trails Bond. Additional alternative funding sources and partner agreements will need to be identified and implemented to achieve the vision set forth in the PROS Plan. Short and long-term implementation strategies have been identified to assist the City of Shoreline in planning to make the 20-year PROS Plan vision a reality.



Short-Term Implementation Strategies (1-10 years)

The short-term implementation strategies are a mix of high, medium and low priority recommendations, developed to create an achievable balance of capital improvements using the list of factors below. Cost was not used as a factor in determining this list. The list of projects would need to be further evaluated by a Bond Advisory Committee and City staff to refine cost estimates.

- Level of service deficiencies
- Life cycle asset replacement
- Mix of active and passive projects
- Projects are distributed throughout the City
- Projects with partnering opportunities
- Available funding opportunities
- Potential loss
- Planning document implementation

Acquisitions

- Cedarbrook School Site, 2000 NE Perkins Way
- Pym Property, 19012 20th Avenue NW



Ballinger Neighborhood Parks Improvements

Create a Master Plan and implement Phase I improvements to include sidewalk, parking, accessible pathway and trails to amenities, environmental interpretive elements, and wetland vegetation enhancement

- Aldercrest Annex
- Ballinger Open Space
- Brugger's Bog
- King County Maintenance Facility

Desired Amenities

Create a strategy for locating special amenities such as offleash dog areas, freeride bike parks, skate parks, spray parks.

Off-Leash Dog Areas- locate and develop two east side sites (permanent/timed use)

Community Gardens- locate and develop two community garden sites (east/west)

Skate Parks-locate and develop a west side skate park Freeride Bike Parks-locate and develop two Freeride bike parks (east/west)

Spray Parks-locate and develop two spray parks (east/west)

Baseball and Soccer Field Improvements

- Hillwood Park create Master Plan and implement Phase I improvements including: reconfigure field to improve drainage, restroom safety, signage, wetland enhancement, and add an ADA loop pathway
- Ridgecrest Park create Master Plan and implement Phase I improvements including: reconfigure field to improve drainage, handball and playground safety, pave parking and ADA loop pathway

Pedestrian, Bicycle Safety and Street Tree Improvements

Frontage improvements to major park facilities and bicycle route improvements throughout the City to park, recreation and cultural facilities.

Sidewalk Improvements

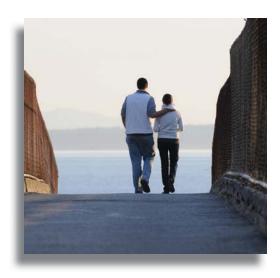
- Richmond Beach Saltwater Park Create a sidewalk and right-of-way improvements along 20th Avenue NW from NW Richmond Beach Road to the park entrance.
- Hamlin Park Create a sidewalk and right-of-way improvements along 15th Avenue NE the length of the park and include a park pedestrian pathway entrance into the park from this sidewalk.





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- Twin Ponds Create a sidewalk with right-of-way improvements along 1st Avenue NE from 155th Street to the south end of the park
- Shoreview Park Create a sidewalk and right-of-way improvements along Innis Arden Way from Greenwood Avenue North to Shoreview Park
- Paramount School Park to Paramount Open Space create pedestrian and bicycle improvements between both parks including signage
- Aldercrest Annex/Brugger's Bog Create a sidewalk and right-of-way improvements along 25th between Ballinger Way along the south side of the street until the end of Aldercrest Annex and provide a pedestrian crosswalk to Brugger's Bog Park

Bicycle Route Improvements

Sharrows, bike lanes and signage to provide better connections to park facilities including:

- o Perkins Way
- o 10th Avenue NE
- o 155th Street
- o 185th Street
- o 8th Avenue NW

Richmond Beach Saltwater Park Phase II Improvements

- Repair bridge and provide ADA access improvements to the east and west side of the bridge
- Create the Central Activity Area and replace play equipment
- Create the Beach Activity Center

Shoreview Park Master Plan and Phase I Improvements

Entry improvements with better ADA access to the western and upper eastern portion of the site. Possible ideas include creating a trailhead, relocating the off-leash dog area, creating a Freeride bicycle park, west side skate park, or a new grass or synthetic turf soccer field.

Sunset School Park and Boeing Creek Open Space Improvements

- Sunset School Park Phase I and II Improvements including community gardens, parking, restroom, playground and basketball courts
- Boeing Creek Park Open Space Trail Construction





Long-Term Implementation Strategies (11-20 years)

Long-term implementation strategies are significant capital projects that require a large capital campaign and partner cooperation and involvement. These projects will require strategic planning and decision making about how to structure funding opportunities. All potential funding avenues will need to be explored to implement the 20-year vision in particular the short and long-term implementation strategies of the PROS Plan. Appendix J identifies a list of possible funding mechanisms. The long-term strategy recommends re-establishing a bond advisory committee to further review and make recommendations regarding timing and amounts of any future bond issue or other funding mechanisms. This would set the groundwork to receive community input on any alternative funding scenario particularly a bond issue, impact fee or park dedication requirement.



Acquisitions

- Echo Lake Properties, abutting Echo Lake to the south of the park along Stone Way
- Puget Sound Properties, seek a willing seller for properties at the south end of NW 27th Street

Environmental Learning Center

- Kruckeberg Garden Phase II and III Improvements including environmental learning center
- Identify other locations for environmental learning programs off-site

Richmond Highlands Recreation Center Improvements

This project would create a major renovation or reconstruction of this facility based on the outcome of the cost benefit analysis.

Shoreline's Center

Master Plan and Phase I implementation of the Shoreline Center including:

- Aquatic Facility
- Outdoor Spray Park and playground
- Cultural Arts Facility



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CONCLUSION

The strategies of the 20-year Capital Recommendations Plan accomplish community-supported priorities and the implementation of these improvements will serve the vast majority of the public. The majority of the public wanted the City of Shoreline to repair and replace what is currently owned first, and then build new facilities and amenities. The City will continue to evaluate maintenance staffing and resources on an annual basis to ensure facilities are clean and safe. Priorities should be established for maintenance, aesthetics and service level improvements to provide guidance for maintenance and development of the system. The short-term implementation strategy projects improve the deficient parks first and strategically distribute park amenities throughout the park system serving the most citizens with the fewest CIP dollars. Funding is needed to implement the master plans and vegetation management plans or the value of these plans goes unrealized. Adding new facilities in the second half of the 20-year vision will allow time to plan and prioritize while strategizing how to fund the large ticket items in the 20-year Capital Recommendations Plan.





Table 9.5: Short-Term Priority Recommended Projects (1-6 years)

Ref #	Facility	Short-Term Priority Projects	Cost Estimate	
1*	Ballinger Open Space	Ballinger Neighborhood Parks Plan/ Phase I improvements	\$20,000+	
2	Boeing Creek Park	Trailheads with signage	\$4,000	
3	Boeing Creek Park & Open Space	Storm utility vegetation maintenance	\$100,000	
4	Boeing Creek Park & Open Space	On-street way-finding signage	\$5,000	
5	Boeing Creek Open Space	Park entry sign for Open Space	\$4,000	
9	Brugger's Bog	Ballinger Neighborhood Parks Plan / Phase I improvements	\$100,000+	
10	Brugger's Bog	Park entry sign replacement (1)	\$4,000	
11	Cromwell Park	Stormwater utility vegetation maintenance by surface-water	\$100,000	
12	Cromwell Park	On-street way-finding signage	\$2,000	
18	Echo Lake Park	Neighborhood Park Plan/Phase I improvements	\$347,000	
20	Hamlin Park	Overlay 25th Street parking lot	\$15,000	
21	Hamlin Park	On-street way-finding signage	\$8,000	
22	Hamlin Park	Evaluate site for a possible Off- Leash Area	\$5,000	
23	Hamlin Park	Improve internal way-finding signage and add trail markers	\$5,000	
32	Innis Arden Reserve M	Improve trail system	\$100,000	
35	Interurban Trail	On-street way-finding signage	\$25,000	

^{*} Shading represents when a facility is identified for the first time in a list



Table 9.5: Short-Term Priority Recommended Projects (1-6 years) Continued (2)

Ref	Facility	Short-Term Priority	Cost Estimate
#		Projects	
36	Interurban Trail	Trail mile markers	\$7,000
38	James Keough Park	Neighborhood Park Plan/Phase I	\$50,000+
44	Kruckeberg Botanic Garden	Phase I parking and pathway improvements 2011/12	\$350,000
45	Kruckeberg Botanic Garden	Evaluate sites for nursery activities	\$5,000
46	Kruckeberg Botanic Garden	On-street way-finding signage	\$5,000
47	Kruckeberg Botanic Garden	Programming on and off site	\$3,000
61	Paramount School Park	On-street way-finding signage	\$2,000
62	Paramount School Park	Picnic shelter reservation kiosk	\$1,000
69	Park at Town Center	Master Plan	\$130,750
70	Park at Town Center	Entry park sign	\$4,000
71	Park at Town Center	1-10 year implementation	\$1,100,200
72	Richmond Beach Community Park	On-street way-finding signage	\$5,000
76	Richmond Beach Saltwater Park	Bridge repair	\$220,000
77	Richmond Beach Saltwater Park	Play equipment replacement	\$100,000
78	Richmond Beach Saltwater Park	Implement Vegetation Management Plan 5k annual	\$50,000
79	Richmond Beach Saltwater Park	Irrigation mainline replacement	\$10,000
80	Richmond Beach Saltwater Park	Drinking fountain replacement	\$7,000
84	Richmond Highlands Recreation Center	Newly renovated restrooms	\$150,000
85	Richmond Highlands Recreation Center	Install retractable basketball hoops	\$2,000



Table 9.5: Short-Term Priority Recommended Projects (1-6 years) Continued (3)

Ref	Facility	Short-Term Priority	Cost Estimate
#		Projects	
90	Richmond Highlands Park	On-street way-finding signage	\$5,000
98	Shoreline Park	Play equipment replacement	\$75,000
99	Shoreline Park	Picnic tables (2) and benches (2)	\$8,000
102	Shoreline Pool	Cost-Benefit Analysis for repair vs. replacement for a new aquatic facility	\$50,000
103	Shoreline Pool	On-street Signage	\$5,000
106	Shoreview Park	Lower field backstop and dugout covers	\$50,000
107	Shoreview Park	Tennis court resurfacing	\$30,000
108	Shoreview Park	On-street way-finding signage	\$5,000
117	South Woods	Implement VMP 5K for 10 years	\$50,000
123	Spartan Recreation Center	Install air conditioning for offices	\$15,000
124	Spartan Recreation Center	On-street way-finding signage	\$5,000
133	Twin Ponds Park	Parking lot asphalt \$35,000 resurfacing	
136	195th Street End at Echo Lake	Include in Echo Lake Neighborhood Park Planning	Included in Echo Lake Park
137	195th Street End at Echo Lake	Implement minor capital improvements at street end	\$8,000
	Total Short-Term Priority	Recommended Projects:	\$3,591,950+



Table 9.6: Mid-Term Priority Recommended Projects (7-12 years)

D C		Term Priority Recommended Pr	
Ref	Facility	Mid-Term Priority	Cost Estimate
#		Projects	
6	Boeing Creek Park	Restroom facility	\$150,000
7	Boeing Creek Park	Consider two creek crossings	\$75,000
8	Boeing Creek Park & Open Space	Implement the VMP 5K annual 10 yrs	\$50,000
19	Echo Lake Park	Park entry sign	\$4,000
24	Hamlin Park	Continue soft surface trail improvements	\$175,000
25	Hamlin Park	Entry sign replacement (2)	\$10,000
27	Hillwood Park	Master Plan/Phase I	\$100,000+
28	Hillwood Park	Backstop replacement	\$40,000
29	Hillwood Park	Parking lot asphalt resurfacing	\$24,500
30	Hillwood Park	Partner with Storm Utility to enhance stream	\$20,000
31	Hillwood Park	Entry sign replacement (1)	\$4,000
33	Innis Arden Reserve M	Neighborhood Park Plan/VMP/Phase I	\$50,000+
34	Innis Arden Reserve M	Explore pedestrian beach access (BNSF)	\$5,000
39	James Keough Park	Entry sign replacement	\$4,000
40	Kayu Kayu Ac Park	On-street way-finding signage	\$1,000
48	Kruckeberg Botanic Garden	Seek funding for future phases	\$2,000,000
49	Kruckeberg Botanic Garden	Seek funding for Phase 2 improvements	\$600,000
51	Meridian Park	Neighborhood Park Plan and implementation	\$100,000+
52	Meridian Park	Entry sign replacement (1)	\$4,000
53	North City Park	Neighborhood Park Plan/VMP/Phase I	\$50,000



Table 9.6: Mid-Term Priority Recommended Projects (7-12 years) Continued (2)

Dof		riority Recommended Projects (7-12	Cost Estimate
Ref	Facility	Mid -Term Priority	Cost Estimate
#	N. 1.0' P. 1	Projects	*4.000
54	North City Park	Entry signage replacement (1)	\$4,000
57	Paramount Open Space	Pave 9th Place entry and add entry signage	\$25,000
58	Paramount Open Space	Pedestrian and bicycle connections	\$10,000
63	Paramount School Park	Add basketball court	\$25,000
64	Paramount School Park	Frontage and fencing improvements along 155 th Street	\$15,000
65	Paramount School Park	Picnic tables outside shelter (4)	\$12,000
66	Paramount School Park	Drainage improvements	\$5,000
67	Paramount School Park	Tree Plan/Bench Plan	\$2,000
68	Paramount School Park	Loop Trail mile-markers	\$1,000
73	Richmond Beach Community Park	Evaluate the condition of retaining walls and stairs/railings	\$10,000
74	Richmond Beach Community Park	Improve perimeter landscaping	\$5,000
75	Richmond Beach Community Park	Replace chain link fence	\$5,000
81	Richmond Beach Saltwater Park	Implementation of Phase 2	\$500,000
86	Richmond Highlands Recreation Center	Expand stage and add storage	\$50,000
87	Richmond Highlands Recreation Center	Cost-Benefit Analysis for replacement	\$25,000
91	Richmond Highlands Park	Backstop replacement	\$80,000
92	Richmond Highlands Park	Fencing upgrades along east side	\$10,000
96	Ridgecrest	Neighborhood Park Plan/ Phase I	\$80,000+



Table 9.6: Mid -Term Priority Recommended Projects (7-12 years) Continued (3)

		fority Recommended Projects (7-12 year	
Ref	Facility	Mid-Term Priority	Cost Estimate
#		Projects	
97	Ronald Bog Park	Neighborhood Park	\$100,000+
		Plan/Phase I	
100	Cl l' D l	T	# 40 000
100	Shoreline Park	Tennis court resurfacing	\$40,000
101	Shoreline Park	Entry sign replacement (1)	\$4,000
104	Shoreline Pool	Outdoor Spray Park	\$800,000
105	Shoreline Pool	Facility identification sign	\$4,000
109	Shoreview Park	Master Plan/Phase I	\$200,000+
110	Shoreview Park	Renovate dirt soccer field	\$1,500,000
111	Shoreview Park	Add picnic tables/shelter	\$75,000
112	Shoreview Park	Invasive vegetation removal 5k 10 year	\$50,000
113	Shoreview Park	Park entry improvements	\$10,000
114	Shoreview Park	Add spectator seating at the tennis courts	\$10,000
118	South Woods	Neighborhood Park Plan/Phase I	\$50,000+
119	South Woods	Improve entry from Shorecrest High School	\$25,000
120	South Woods	Replace fence along northern property line	\$10,000
121	South Woods	Interpretive signage	\$5,000
122	South Woods	On-street way-finding signage	\$2,500
125	Spartan Recreation Center	Renovate north locker rooms into class rooms	\$1,000,000
126	Spartan Recreation Center	Explore opportunity for a Master Plan for Shoreline Center Campus with SSD	\$150,000
127	Spartan Recreation Center	Replace gym bleachers	\$50,000
128	Spartan Recreation Center	Expand weight room	



Table 9.6: Mid -Term Priority Recommended Projects (7-12 years) Continued (4)

Ref	Facility	Mid-Term Priority	Cost Estimate
#		Projects	
130	Strandberg Preserve	Explore trail to Saltwater Park	\$10,000
131	Strandberg Preserve	Study ownership/easement of driveway access	\$5,000
132	Strandberg Preserve	Entry signage	\$4,000
134	Twin Ponds Park	Neighborhod Park Plan/VMP/Phase I	\$120,000+
	Total Mid-Term Priority	Recommended Projects:	\$8,555,000+



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Table 9.7: Long-Term Priority Recommended Projects (13-20 years)

Dof		I are Tarre Driegits	
Ref #	Facility	Long-Term Priority Projects	Cost Estimate
13	Cromwell Park	Continue trail improvements	\$10,000
14	Cromwell Park	Entry sign replacement (1)	\$4,000
15	Darnell Park	Interpretive signage	\$5,000
16	Darnell Park	Park entry sign	\$4,000
17	Darnell Park	Habitat restoration (volunteers)	\$3,000
26	Hamlin Park	Partner with Stormwater to enhance drainage system	\$20,000
37	Interurban Trail	Landscape/lighting plan and route study	\$25,000
41	Kayu Kayu Ac Park	Restore wetland and intertidal areas	\$25,000
42	Kayu Kayu Ac Park	Explore safe access to BNSF beach property	\$25,000
43	Kayu Kayu Ac Park	Add cultural features, celebrations at park	\$20,000
50	Kruckeberg Botanic Garden	Future Phases	\$2,000,000
55	Northcrest Park	Neighborhood Park Plan/Phase I	\$25,000+
56	Northcrest Park	Park Entry Sign replacement (2)	\$8,000
59	Paramount Open Space	Neighborhood Park Plan/VMP/Phase I	\$50,000+
60	Paramount Open Space	Park entry sign replacement (1)	\$4,000
82	Richmond Beach Saltwater Park	Bridge and beach shelter replacement	\$3,000,000



Table 9.7: Long-Term Priority Recommended Projects (13-20 years) Continued (2)

Def	of Facility Cost Fatimete					
Ref	Facility	Long -Term Priority	Cost Estimate			
#		Projects				
83	Richmond Beach Saltwater Park	Restore dunes and intertidal areas	\$50,000			
88	Richmond Highlands Recreation Center	Interpretive signage	\$2,000			
89	Richmond Highlands Recreation Center	Repair, replace interior systems including HVAC, plumbing, electrical, flooring and furnishings	To be determined			
93	Richmond Highlands Park	Improve parking and entry at 167th/Linden	\$75,000			
94	Richmond Highlands Park	Drinking fountain field 1, benches and soccer goals	\$8,000			
95	Richmond Highlands Park	Picnic table and bench by play area	\$4,000			
115	Shoreview Park	Dog Off-Leash Area Access Site Plan	\$100,000			
116	Shoreview Park	Entry sign replacement	\$4,000			
129	Spartan Recreation Center	Outdoor play area	\$150,000			
135	Westminster Triangle	City of Shoreline Welcome Sign	\$50,000			
	Total Long Term Priority	Recommended Projects	\$5,671,000+			



Table 9.8: Master 20-year Capital Recommendations Plan Projects (1)

Ref.	Facility Name	Priority	Projects	Cost Estimate
#				
1	Ballinger Open Space	Short	Ballinger Neighborhood Parks Plan/ Phase I improvements	\$20,000+
2	Boeing Creek Park	Short	Trailheads with signage	\$4,000
3	Boeing Creek Park & Open Space	Short	Storm utility vegetation maintenance	\$100,000
4	Boeing Creek Park & Open Space	Short	On-street way-finding signage	\$5,000
5	Boeing Creek Open Space	Short	Park entry sign for Open Space	\$4,000
6	Boeing Creek Park	Mid	Restroom facility	\$150,000
7	Boeing Creek Park	Mid	Consider two creek crossings	\$75,000
8	Boeing Creek Park & Open Space	Mid	Implement the VMP 5K annual 10 yrs	\$50,000
9	Brugger's Bog	Short	Ballinger Neighborhood Parks Plan /Phase I improvements	\$100,000+
10	Brugger's Bog	Short	Park entry sign replacement (1)	\$4,000
11	Cromwell Park	Short	Storm water utility vegetation maintenance by surface-water	\$100,000
12	Cromwell Park	Short	On-street way-finding signage	\$2,000
13	Cromwell Park	Long	Continue trail improvements	\$10,000



Table 9.8: Master 20-year Capital Recommendations Plan Projects (2)

D C			tal Recommendations Plan Projects	
Ref.	Facility Name	Priority	Projects	Cost Estimate
#				
14	Cromwell Park	Long	Entry sign replacement (1)	\$4,000
15	Darnell Park	Long	Interpretive signage	\$5,000
16	Darnell Park	Long	Park entry sign	\$4,000
17	Darnel Park	Long	Habitat restoration (volunteers)	\$3,000
18	Echo Lake Park	Short	Neighborhood Park Plan/ Phase I improvements	\$347,000
19	Echo Lake Park	Mid	Park entry sign	\$4,000
20	Hamlin Park	Short	Overlay 25th Street parking lot	\$15,000
21	Hamlin Park	Short	On-street way-finding signage	\$8,000
22	Hamlin Park	Short	Evaluate site for a possible Off-Leash Area	\$5,000
23	Hamlin Park	Short	Improve internal way-finding signage and add trail markers	\$5,000
24	Hamlin Park	Mid	Continue soft surface trail improvements	\$175,000
25	Hamlin Park	Mid	Entry sign replacement (2)	\$10,000
26	Hamlin Park	Long	Partner with Storm water to enhance drainage system	\$20,000
27	Hillwood Park	Mid	Master Plan/Phase I	\$100,000
28	Hillwood Park	Mid	Backstop replacement	\$40,000
29	Hillwood Park	Mid	Parking lot asphalt resurfacing	\$24,500



Table 9.8: Master 20-year Capital Recommendations Plan Projects (3)

Ref.	Facility Name	Priority	Projects	Cost
#				Estimate
##				
30	Hillwood Park	Mid	Partner with Storm Utility to	\$20,000
			enhance stream	
31	Hillwood Park	Mid	Entry sign replacement (1)	\$4,000
32	Innis Arden Reserve M	Short	Improve trail system	\$100,000
33	Innis Arden Reserve M	Mid	Neighborhood Park	\$50,000
			Plan/VMP/Phase 1	
34	Innis Arden Reserve M	Mid	Explore pedestrian beach access	\$5,000
			(BNSF)	
35	Interurban Trail	Short	On-street way-finding signage	\$25,000
36	Interurban Trail	Short	Trail mile markers	\$7,000
				. ,
37	Interurban Trail	Long	Landscape/lighting plan and route study	\$25,000
38	James Keough Park	Short	Neighborhood Park Plan/	\$50,000+
			Phase I	
39	James Keough Park	Mid	Entry sign replacement	\$4,000
40	Kayu Kayu Ac Park	Mid	On-street way-finding signage	\$1,000
41	Kayu Kayu Ac Park	Long	Restore wetland and intertidal areas	\$25,000
42	Kayu Kayu Ac Park	Long	Explore safe access to BNSF	\$25,000
			beach property	#
43	Kayu Kayu Ac Park	Long	Add cultural features,	\$20,000
			celebrations at park	
44	Kruckeberg Botanic	Short	Phase I parking and pathway	\$350,000
	Garden		improvements 2011/12	



Table 9.8: Master 20-year Capital Recommendations Plan Projects (4)

D C			ital Recommendations Plan Projects	
Ref #	Facility Name	Priority	Projects	Cost Estimate
45	Kruckeberg Botanic Garden	Short	Evaluate sites for nursery activities	\$5,000
46	Kruckeberg Botanic Garden	Short	On-street way-finding signage	\$5,000
47	Kruckeberg Botanic Garden	Short	Programming on and off site	\$3,000
48	Kruckeberg Botanic Garden	Mid	Seek funding for future phases	\$2,000,000
49	Kruckeberg Botanic Garden	Mid	Seek funding for Phase 2 improvements	\$600,000
50	Kruckeberg Botanic Garden	Long	Future phases	\$2,000,000
51	Meridian Park	Mid	Neighborhood Park Plan and improvements	\$100,000
52	Meridian Park	Mid	Entry sign replacement	\$4,000
53	North City Park	Mid	Neighborhood Park Plan/VMP/Phase I	\$50,000
54	North City Park	Mid	Entry signage replacement (1)	\$4,000
55	Northcrest Park	Long	Neighborhood Park Plan/ Phase I	\$25,000
56	Northcrest Park	Long	Park entry sign replacement (2)	\$25,000+
57	Paramount Open Space	Mid	Pave 9 th Place entry and add entry signage	\$25,000
58	Paramount Open Space	Mid	Pedestrian and bicycle connections	\$10,000
59	Paramount OS	Long	Neighborhood Park Plan/ Phase I	\$50,000+

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Table 9.8: Master 20-year Capital Recommendations Plan Projects (5)

Ref.	Facility Name	Priority	Projects	Cost
				Estimate
#				
60	Paramount Open Space	Long	Park entry sign replacement (1)	\$4,000
61	Paramount School Park	Short	On-street way-finding signage	\$2,000
62	Paramount School Park	Short	Picnic shelter reservation kiosk	\$1,000
63	Paramount School Park	Mid	Add basketball court	\$25,000
64	Paramount School Park	Mid	Frontage and fencing improvements along 155th Street	\$15,000
65	Paramount School Park	Mid	Picnic tables outside shelter (4)	\$12,000
66	Paramount School Park	Mid	Drainage improvements	\$5,000
67	Paramount School Park	Mid	Tree Plan/Bench Plan	\$2,000
68	Paramount School Park	Mid	Loop trail mile-markers	\$1,000
69	Park at Town Center	Short	Master Plan	\$130,750
70	Park at Town Center	Short	Entry park sign	\$4,000
71	Park at Town Center	Short	1-10 year implementation	\$1,100,200
72	Richmond Beach Community Park	Short	On-street way-finding signage	\$5,000
73	Richmond Beach Community Park	Mid	Evaluate the condition of retaining walls and stairs/railings	\$10,000
74	Richmond Beach Community Park	Mid	Improve perimeter landscaping	\$5,000
75	Richmond Beach Community Park	Mid	Replace chain link fence	\$5,000
76	Richmond Beach Saltwater Park	Short	Bridge repair	\$220,000





Table 9.8: Master 20-year Capital Recommendations Plan Projects (6)

Ref.	Facility Name	Priority	tal Recommendations Plan Projects (6 Projects	Cost
#				Estimate
77	Richmond Beach Saltwater Park	Short	Play equipment replacement	\$100,000
78	Richmond Beach Saltwater Park	Short	Implement Vegetation Management Plan 5k annual	\$50,000
79	Richmond Beach Saltwater Park	Short	Irrigation mainline replacement	\$10,000
80	Richmond Beach Saltwater Park	Short	Drinking fountain replacement	\$7,000
81	Richmond Beach Saltwater Park	Mid	Implementation of Phase 2	\$500,000
82	Richmond Beach Saltwater Park	Long	Bridge and beach shelter replacement	\$3,000,000
83	Richmond Beach Saltwater Park	Long	Restore dunes and intertidal areas	\$50,000
84	Richmond Highlands Recreation Center	Short	Newly renovated restrooms	\$150,000
85	Richmond Highlands Recreation Center	Short	Install retractable basketball hoops	\$2,000
86	Richmond Highlands Recreation Center	Mid	Expand stage and add storage	\$50,000
87	Richmond Highlands Recreation Center	Mid	Cost-benefit analysis for replacement	\$25,000
88	Richmond Highlands Recreation Center	Long	Interpretive signage	\$2,000
89	Richmond Highlands Recreation Center	Long	Repair, replace interior systems including HVAC, plumbing, electrical, flooring and furnishings	To be determined

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Table 9.8: Master 20-year Capital Recommendations Plan Projects (7)

Ref.	Facility Name	Priority Priority	Projects	Cost
#				Estimate
90	Richmond Highlands Park	Short	On-street way-finding signage	\$5,000
91	Richmond Highlands Park	Mid	Backstop replacement	\$80,000
92	Richmond Highlands Park	Mid	Fencing upgrades along east side	\$10,000
93	Richmond Highlands Park	Long	Improve parking and entry at 167 th /Linden	\$75,000
94	Richmond Highlands Park	Long	Drinking fountain field 1, benches and soccer goals	\$8,000
95	Richmond Highlands Park	Long	Picnic table and bench by play area	\$4,000
96	Ridgecrest	Mid	Neighborhood Park Plan/ Phase I	\$80,000
97	Ronald Bog Park	Mid	Neighborhood Park Plan/ Phase I	\$100,000+
98	Shoreline Park	Short	Play equipment replacement	\$75,000
99	Shoreline Park	Short	Picnic tables (2) and benches (2)	\$8,000
100	Shoreline Park	Mid	Tennis court resurfacing	\$40,000
101	Shoreline Park	Mid	Entry sign replacement (1)	\$4,000
102	Shoreline Pool	Short	Cost-Benefit Analysis for repair vs. replacement for a new aquatic facility	\$50,000



Table 9.8: Master 20-year Capital Recommendations Plan Projects (8)

Ref.	Facility Name	Priority	Projects	Cost
#				Estimate
103	Shoreline Pool	Short	On-street Signage	\$5,000
104	Shoreline Pool	Mid	Outdoor Spray Park	\$800,000
105	Shoreline Pool	Mid	Facility identification sign	\$4,000
106	Shoreview Park	Short	Lower field backstop and dugout covers	\$50,000
107	Shoreview Park	Short	Tennis court resurfacing	\$30,000
108	Shoreview Park	Short	On-street way-finding signage	\$5,000
109	Shoreview Park	Mid	Master Plan/Phase I	\$200,000+
110	Shoreview Park	Mid	Renovate dirt soccer field	\$1,500,000
111	Shoreview Park	Mid	Add picnic tables/shelter	\$75,000
112	Shoreview Park	Mid	Invasive vegetation removal 5k 10 year	\$50,000
113	Shoreview Park	Mid	Park entry improvements	\$10,000
114	Shoreview Park	Mid	Add spectator seating at the tennis courts	\$10,000
115	Shoreview Park	Long	Dog-Off-Leash area access site plan	\$100,000
116	Shoreview Park	Long	Entry sign replacement	\$4,000
117	South Woods	Short	Implement VMP 5K for 10 years	\$50,000
118	South Woods	Mid	Neighborhood Park Plan/ Phase I	\$50,000+



Table 9.8: Master 20-year Capital Recommendations Plan Projects (9)

Ref.	Facility Name	Priority	Projects	Cost
#				Estimate
119	South Woods	Mid	Improve entry from Shorecrest High School	\$25,000
120	South Woods	Mid	Replace fence along northern property line	\$10,000
121	South Woods	Mid	Interpretive signage	\$5,000
122	South Woods	Mid	On-street way-finding signage	\$2,500
123	Spartan Recreation Center	Short	Install air conditioning for offices	\$15,000
124	Spartan Recreation Center	Short	On-street way-finding signage	\$5,000
125	Spartan Recreation Center	Mid	Renovate north locker rooms into class rooms	\$1,000,000
126	Spartan Recreation Center	Mid	Explore opportunity for a Master Plan for Shoreline Center Campus with SSD	\$150,000
127	Spartan Recreation Center	Mid	Replace gym bleachers	\$50,000
128	Spartan Recreation Center	Mid	Expand weight room	
129	Spartan Recreation Center	Long	Outdoor play area	\$150,000
130	Strandberg Preserve	Mid	Explore trail to Saltwater Park	\$10,000
131	Strandberg Preserve	Mid	Study ownership/ easement of driveway access	\$5,000



Table 9.8: Master 20-year Capital Recommendations Plan Projects (10)

Ref.	Facility Name	Priority	Projects	Cost Estimate
132	Strandberg Preserve	Mid	Entry signage	\$4,000
133	Twin Ponds Park	Short	Parking lot asphalt resurfacing	\$35,000
134	Twin Ponds Park	Mid	Neighborhood Park Plan/Phase I	\$120,000+
135	Westminster Triangle	Long	City of Shoreline Welcome sign	\$50,000
136	195th Street End at Echo Lake	Short	Include in Echo Lake Neighborhood Park Planning	Included in Echo Lake Park
137	195th Street End at Echo Lake	Short	Implement minor capital improvements at street end	\$8,000
	Short-Term Priority			\$3,591,950+
	Mid-Term Priority			\$8,555,000+
	Long-Term Priority			\$5,671,000+
	Total 20-year Capital Recommendations Plan Projects	All	All	\$17,817,950+





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